

Redesigning College for Student Success A Clearer Path

CASSL Colloquium
August 16, 2017

Davis Jenkins

Community College Research Center Teachers College, Columbia University



@CommunityCCRC
#RedesigningCCs

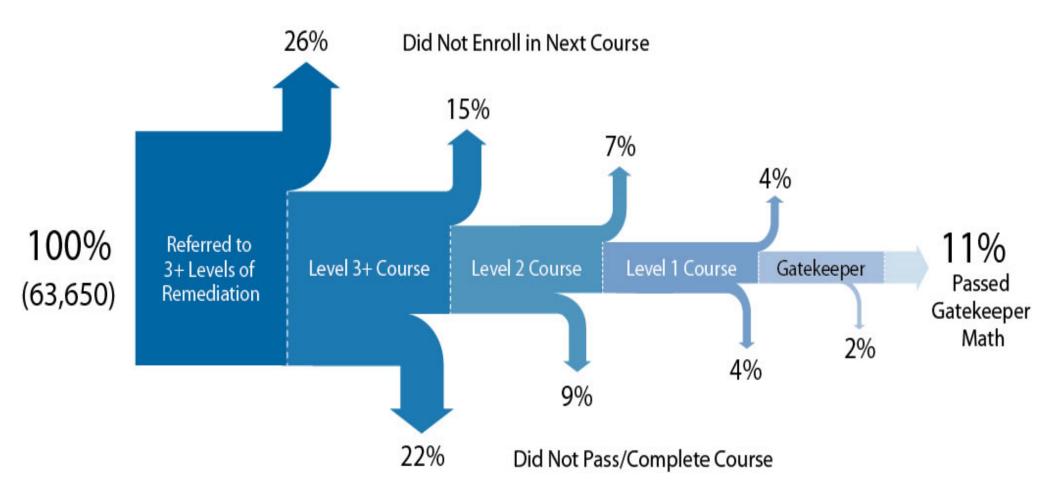
New Students Want to Know

- What are my career options?
- What are the education paths to those careers?
- What will I need to take?
- How long will it take and how much will it cost?
- Will my credits transfer?
- Who can I talk with to get good information?



Dev Ed Sorting System

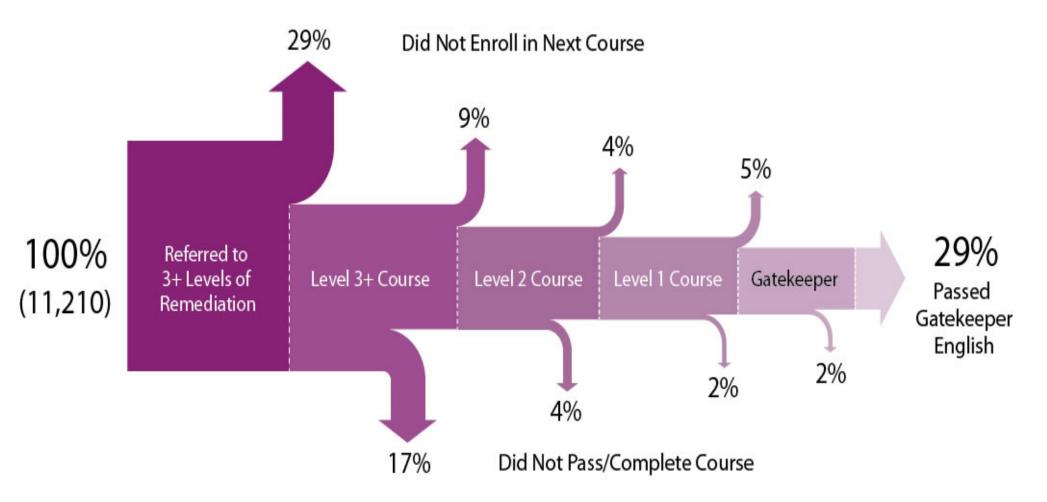
Student Progression Through the Developmental Math Sequence²¹



Source: Bailey, Jeong & Cho, 2010.

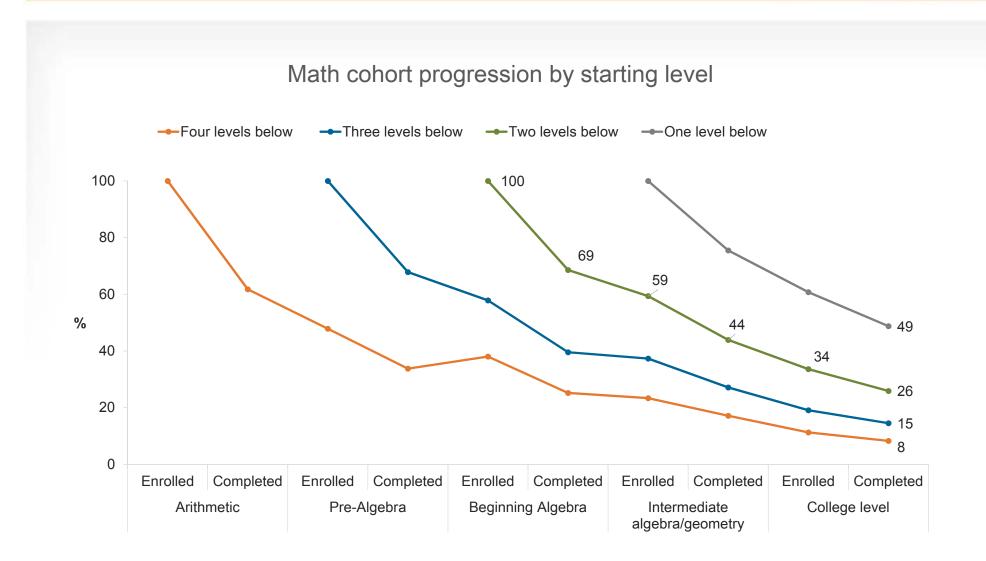
Dev Ed Sorting System

Student Progression Through the Developmental Reading Sequence²²



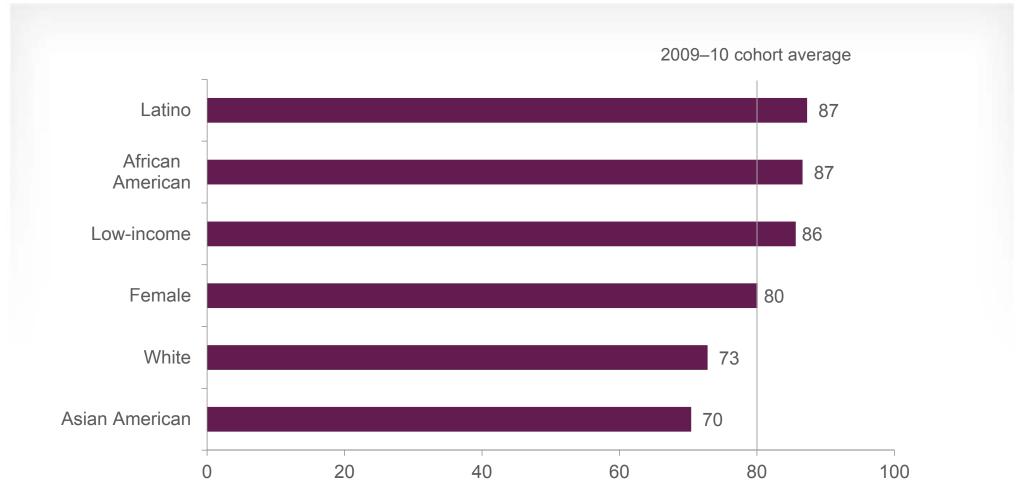
Source: Bailey, Jeong & Cho, 2010.

High attrition is a big concern





Latino, African American, and low-income students are overrepresented in developmental education







GENERAL EDUCATION REQUIREMENTS

(Select 12 courses from this list of more than 300)

Basic Liberal Studies Requirements: [2 courses must include the Diversity (D) overlay]

English Communication: 6 credits; 3 credits must be in a writing course

Writing (ECw): ELS 112, 122 (nonnative speakers); HPR 326; WRT 104, 105, 106, 201, 227, 235, 302, 303, 304(D), 305(D), 333.
General (EC): COM 100(D), 110(D); LIB 120; PHL 101.

Fine Arts and Literature (A): 6 credits; 3 credits in Fine Arts and 3 credits in Literature

Fine Arts: ARH 120(D), 251(D), 252(D); ART 101, 207; FLM 101(D), 203(D), 204(D), 205(D); HPR 105, 124, 201A, 202A, 324; LAR 201; MUS 101(D), 106(D), 111, 292(D), 293(D); PLS 233; SPA 320(D); THE 100, 181, 351(D), 352(D), 381, 382, 383.

Literature: AAF 247(D), 248(D); CLA 391(D), 395(D), 396(D), 397(D); CLS 160(D); ENG 110(D), 160(D), 241(D), 242(D), 247(D), 248(D), 251(D), 252(D), 260(D), 262(D), 263(D), 264(D), 265(D), 280(D), 300(D), 302(D), 303(D), 304(D), 317(D), 357(D), 358(D); FRN 309(D), 310(D), 320(D), 391(D), 392(D), 393(D); HPR 105, 125, 201A, 202A; RUS 391(D), 392(D); SPA 305(D), 306(D), 307(D), 308(D); WMS 317(D).

Language/Culture (FC): 6 credits

- Demonstration of competence through the intermediate level by examination or successfully completing through 104 (living language) or 302 (classical language)
- Two-course sequence (or one course at the 113 level) in a previously studied language through at the appropriate level (all D): ARB 103, 104; CHN 103, 104; FRN 103, 104; GER 103, 104; GRK 301, 302; HBW 103, 104; ITL 103, 104, 111; JPN 103, 104; LAN 193, 194; LAT 301, 302; POR 103, 104; RUS 103, 104; SPA 103, 104, 111, 113, 210.
- Two-course sequence (or one course at the 111 level) in a language not previously studied (or studied for less than two years in high school) through the beginning level: ARB 101, 102; CHN 101, 102; FRN 101, 102; GER 101, 102; GRK 101, 102; HBW 101, 102; ITL 101, 102; JPN 101, 102; LAN 191, 192; LAT 101, 102; POR 101, 102; RUS 101, 102; SPA 101, 102.
- Study abroad in an approved program for one semester
- Major in a foreign language
- Formerly registered international students, students with recognized immigrant status, or naturalized citizens (at Dean's discretion)
- Two courses in Cross-Cultural Competence: CPL 300(D); FRN 309(D), 310(D), 320(D), 391(D), 392(D), 393(D); HIS 132(D), 171(D), 172(D), 180(D), 311(D), 327(D), 374(D), 375(D); HPR 201F, 202F; LET 151L(D), 151Q(D), 151R; NRS 300; PHL 331(D); RLS 131(D); SPA 320(D), TMD 224(D); six credits of a full-semester approved Intercultural Internship in a foreign country through the Office of Internships and Experiential Education

Letters(L): 6 credits

AAF 150(D), 201(D), 355(D), 356(D); APG 327; BGS 392(D); CLS 160(D), 235; EGR 316(D); ENG 110(D), 160(D), 243(D), 251(D), 252(D), 280(D), 355(D), 356(D); FRN 391(D), 392(D), 393(D); HIS 111, 112, 113(D), 114(D), 116, 117, 118(D), 130(D), 132(D), 141(D), 142(D), 145(D), 146(D), 150(D), 160(D), 171(D), 172(D), 180(D), 304, 305, 310(D), 311(D), 314, 323(D), 327(D), 333(D), 340(D), 341(D), 346(D), 351(D), 355(D), 356(D), 374(D), 375(D); HPR 107, 201L, 202L, 307; JOR 110(D); LAR 202(D); LET 151L(D), 151Q(D), 151R(D); NUR 360(D); PHL 101, 103, 204, 210(D), 212(D), 215, 217(D), 235, 314, 316(D), 321, 322, 323(D), 325(D), 328(D), 331(D), 346, 355; PSC 341, 342; PSY 310; RLS 111(D), 125, 126, 131(D); WMS 220(D), 315(D), 320(D)

Mathematics(MQ): 3 credits satisfied by MTH 141

BUS 111, CSC 101, 201; HPR 108, 201M, 202M; MTH 106, 107, 108, 109, 111, 131, 141; PSC 109; STA 220.

Natural Sciences(N): 6 credits; satisfied by PHY

AFS 190, 210, 211; APG 201(D); AST 108, 118; AVS 101(D); BCH 190; BIO 101, 102, 105, 106, 286(D); BPS 201; CHM 100, 101, 103, 112; GEO 100, 102, 103, 110, 113, 120; HPR 109, 201N, 202N; MIC 190; NFS 207; NRS 190; OCG 110, 123, 131; PHY 109, 111, 112, 140, 185, 186, 203, 204, 205, 273, 274, 275; PLS 150, 190; TMD 113

Social Sciences(S): 6 credits

APG 200(D), 202, 203(D), 301(D); CPL 202(D); ECN 100(D), 201, 202, 306, 381(D); EDC 102(D); EEC 105, 310, 356; GEG 101(D), 104(D), 202(D); HDF 225; HPR 110(D), 201S, 202S; HSS 130; JOR 110(D); KIN 123(D); LIN 200(D); MAF 100; NUR 150(D); PSC 113(D), 116(D), 274(D), 288; PSY 103(D), 113(D), 232(D), 235(D), 254(D), 255(D); SOC 100(D), 212(D), 230(D), 240(D), 274(D); TMD 224(D), WMS 150(D)

CATALOG

Home » Catalog » General Information » Graduation Requirements

Menu

Catalog

- * General Information
- * Graduation Requirements

Areas of Study

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Graduation Requirements

- A. Satisfactory completion of 60 units of collegiate work: Must earn an overall 'C' (2.0 grade point average) in a curriculum that LRCCD accepts toward the degree & meet Graduation Competency Requirements (see Table 1 below). At least 12 units must be earned at Cosumnes River College.
- B. Major: Complete one of the degree programs listed in this catalog with a minimum of a 'C' grade in each course for the CRC major.
- C. Demonstrate Graduation Competencies, as listed in Table 1 below.
- D. Complete General Education (GE) requirements listed in Table 2 below.
- E. Complete Ethnic/Multicultural Studies as listed in Table 3 below. Courses approved for General Education may also be use to satisfy this requirement.
 See courses marked with a "#" in Table 2.

TABLE 1: GRADUATION COMPETENCY REQUIREMENTS

Demonstrate college-level competence in reading, in written expression and in mathematics by completing the following:

- Reading Competency a. Completion with a grade of 'C' or better in ENGRD 200, 310 or 312 or an equivalent college reading course at a regionally accredited college <u>OR</u> Obtain a satisfactory score on a college level reading examination administered in the Los Rios District. <u>OR</u> b. Complete either CSU-GE Breadth or IGETC; OR c. Students who possess an AV/AS degree or higher shall be deemed competent in reading.
- Written Expression Competency Completion with a grade of 'C' or better in ENGWR 300, ENGWR 480, ESLW 340, HONOR 375, or BUS 310 or an equivalent course at an accredited college.
- 3. Mathematics Competency a. Completion with a grade of "C" or better in MATH 110, 120, 125, 144, OR designated higher level mathematics/statistics course, OR ECON 310, OR PSYC 330, OR college math course at a regionally accredited college. <u>OR</u> b. Obtain a satisfactory score on a mathematics competency examination used district-wide for graduation.

Note: Effective beginning summer 2004, students who possess a BA/BS or higher degree from a regionally accredited college or university in the United States are deemed to have met the General Education and Graduation Competency Requirements for an AA/AS degree.

TABLE 2: GENERAL EDUCATION REQUIREMENTS FOR AA/AS DEGREES

I: Humanities - One course from the following (3 units minimum)

ARCH 310, 332; ART 300, 301, 304, 320, 323, 324, 330, 338, 361, 362, 364, 370, 372, 394, 430; ARTH 300, 303, 307, 309, 311, 312, 324#, 325#, 328#, 332#, 332, ARTHM 324; ARTPH 301, 342; DEAF 310, 312, 314, 316; ENGCW 480; ENGLT 303, 310, 311, 320, 321, 330, 336#, 340, 431, 343#, 345

II: Languages and Rationality - To include at least one course from 'a.' and one course from 'b.' (total of 6 units minimum)

a. English Composition (3 units minimum) BUS 310; ENGED 305; ENGWR 300, 341, 480; ESLW 340; HONOR 375
 b. Communication and Analytical Thinking (3 units minimum)

ACCT 101, 301; CISC 310*; CISP 300, 350, 360, 370, 400; COMM 301, 311, 315, 331, 361, 363; ECON 310; ENGCW 400, 410, 420, 430; ENGLT 488; ENGRD 310; ENGWR 302; HONOR 378; JOUR 300; MATH 110, 120, 125, 144, 300, 310, 335, 341, 343, 350, 351, 370, 400, 401, 402, 410, 420; PHIL 300, 320, 325; PSYC 330, 335; RTVF 306; SOC 305*; STAT 300

III: Living Skills - To include at least one course from 'a.' and one course from 'b.' (total of 3 units minimum) a. One course (minimum) from any of the following designators (physical education activity courses)**

ADAPT: DANCE: FITNS: PACT: SPORT: TMACT

b. One course (minimum) from Life Development Skills (2 units minimum)

BUSTEC 302, 306; CISC 302, 310; COMM 321; ECE 312, 314, 322, 350, 415, 430#; ENGED 320; FCS 322, 324; HCD 110, 112, 122, 132, 310, 340, 346; HEED 300, 350; HSER 302; INDIS 313; JOUR 330; KINES 300, 301, 330, 416; LIBR 318, 325; MATH 315; NUTRI 300, 303, 322, 331; PSYC 340*, 356, 371; SGVT 300, 315; SOC 310; Work Experience Courses: Any courses numbered 198, 298, or 498

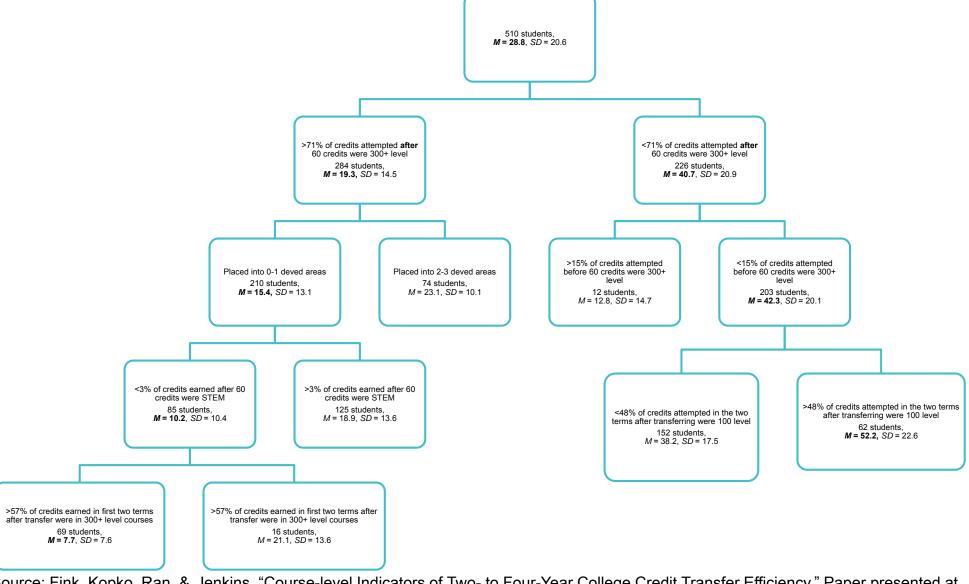
Note: The 3-unit requirement for this category, Living Skills can also be fulfilled by Military Service Credit (Honorable discharge) with a minimum of one (1) year active duty service. Please submit a copy of form DD214 to the Admissions Office as verification.

IV: Natural Sciences - To include at least one course from the following (3 units minimum)

ANSC 300, 301; ANTH 300, 303*, 374*; ASTR 300; BIOL 100, 102, 300, 307, 310, 342, 350, 351, 352, 400, 410, 420, 430,

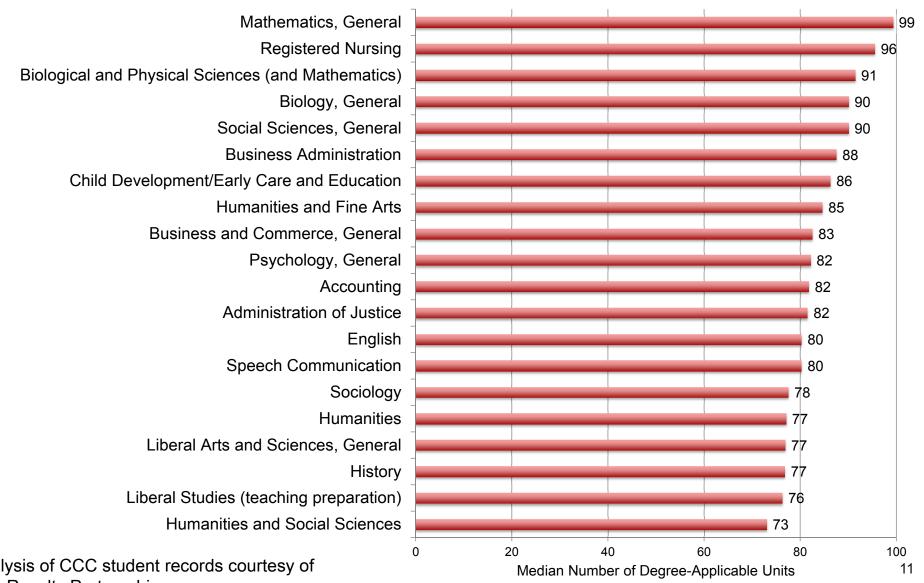
Simplified Partition Tree:

State A, **2-year Entrants**, Excess Credits Attempted



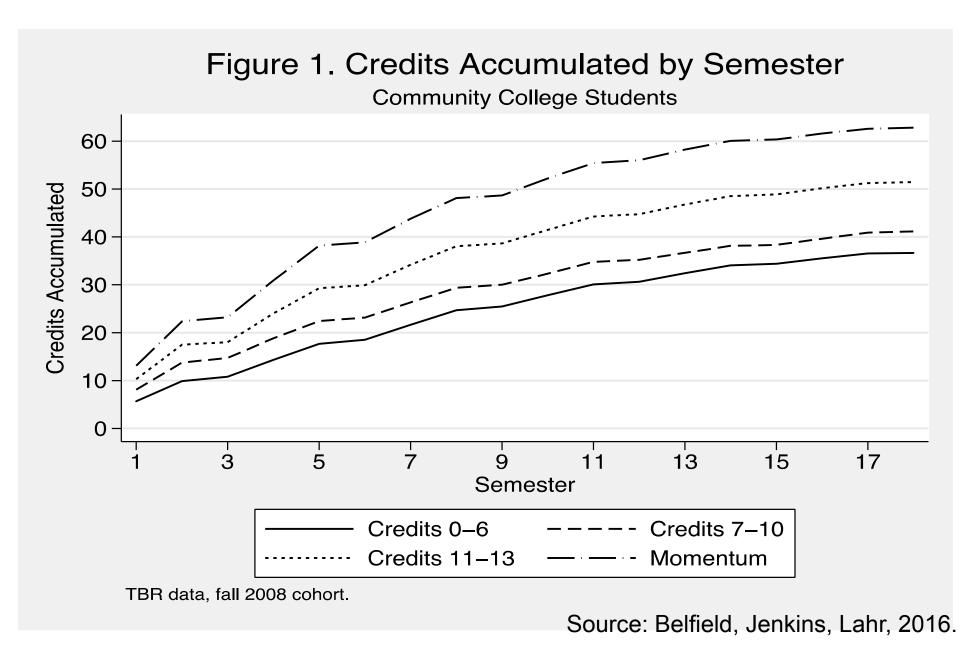
Source: Fink, Kopko, Ran, & Jenkins. "Course-level Indicators of Two- to Four-Year College Credit Transfer Efficiency," Paper presented at APPAM 2016, Washington, DC.

Median credits earned by associate degree completers 20 CCC programs with the most completers in 2015-16



Data. Analysis of CCC student records courtesy of **Education Results Partnership**

Momentum Works for CC Students



Momentum Pays for CC Students

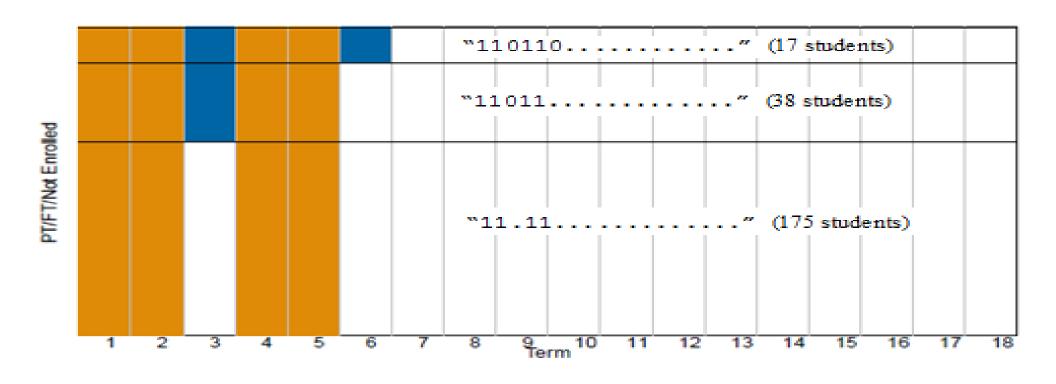
Effects* of Momentum on Six-Year Outcomes Tennessee Community Colleges, FTEIC Fall 2008 Cohort

	1 st semester momentum	1 st year momentum
Additional credits earned	8	22
Probability of degree attainment	7pp (27% vs. 34%)	18pp (25% vs. 43%)
Tuition and fees per degree	-9%	-20%
Expenditures per degree	-9%	-14%
Tuition and fees avg.	+\$620	+\$1,740

^{*}Adjusted results, controlling for student characteristics

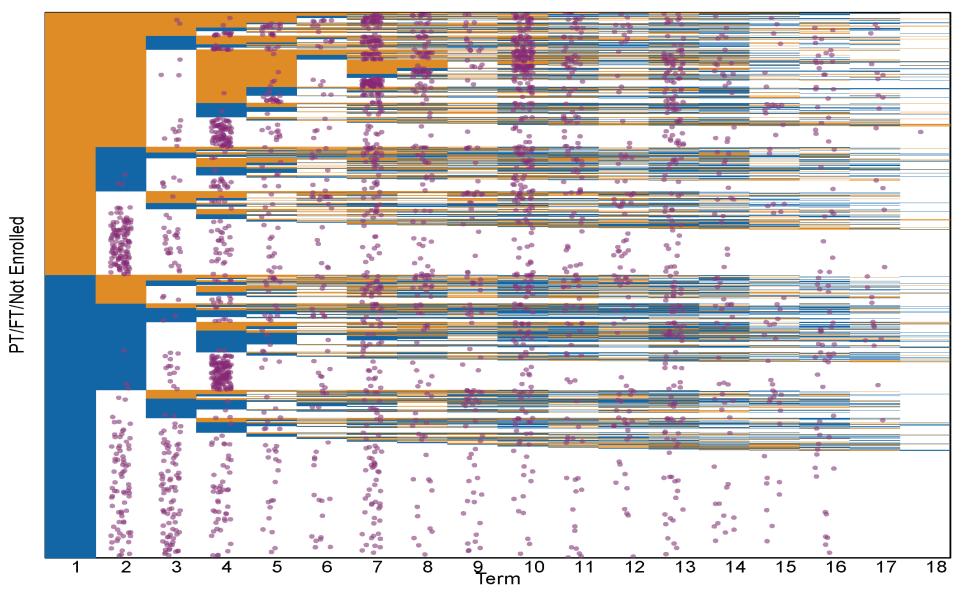
Source: Belfield, Jenkins, Lahr, 2016.

Ideal CC Student Pathways



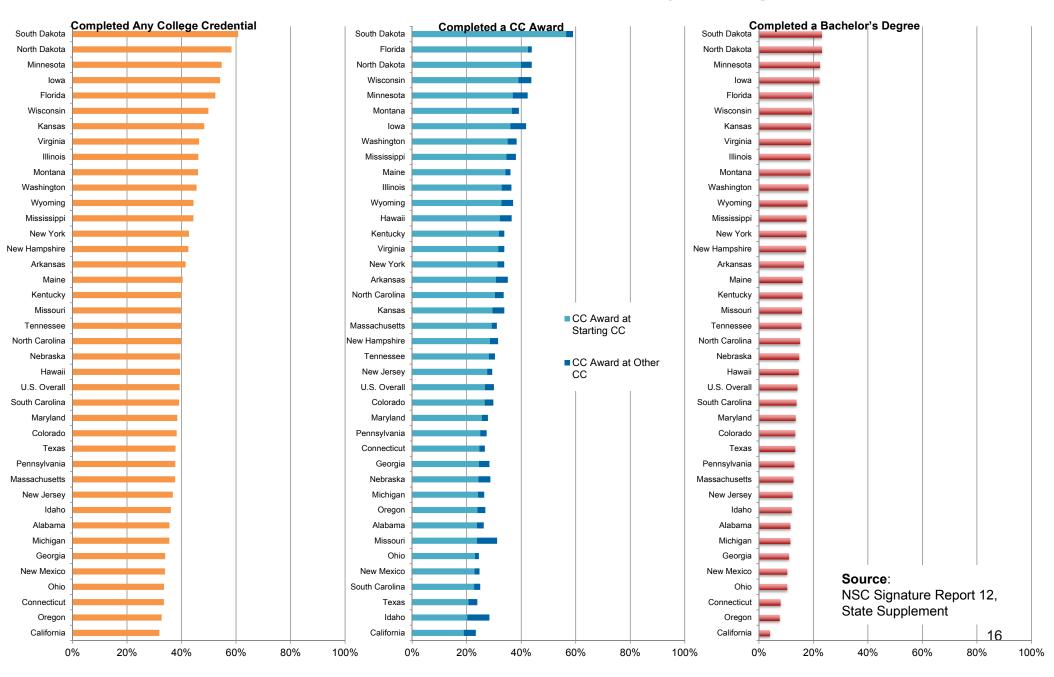
Source: Crosta, 2013.

Actual CC Student Pathways

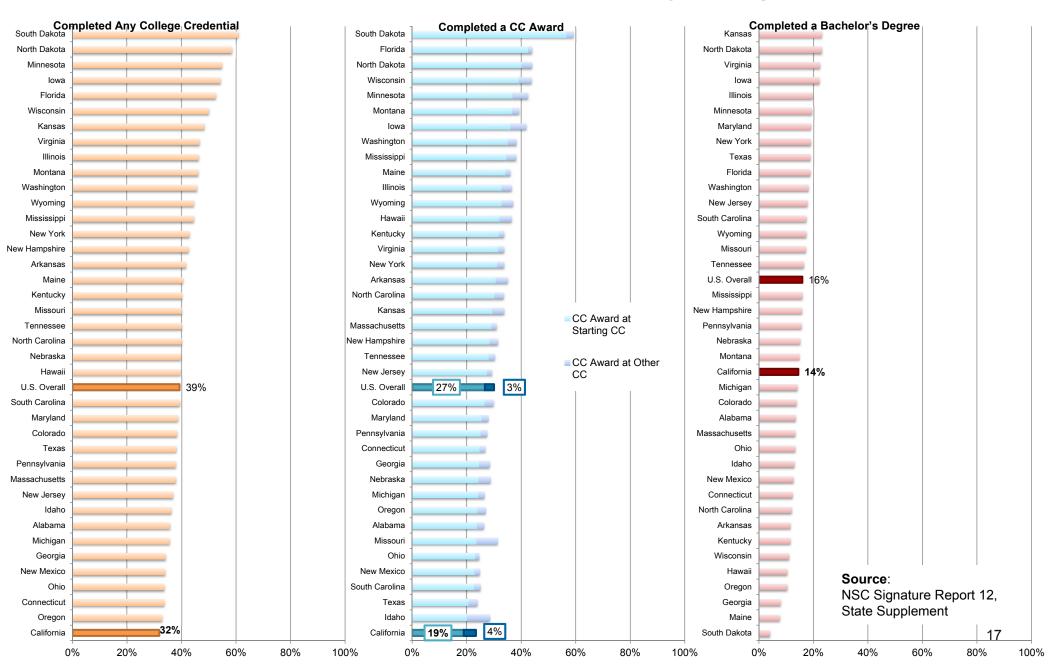


Source: Crosta, 2013.

Six-Year Outcomes, Fall 2010 Community College Entrants



Six-Year Outcomes, Fall 2010 Community College Entrants



THE STUDENT EXPERIENCE



Redesigning America's Community Colleges

Thomas R. Bailey

Shanna Smith Jaggars

Davis Jenkins

A CLEARER PATH TO STUDENT SUCCESS

Cafeteria College

Paths to career goals unclear



Intake sorts, diverts students

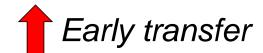


Students' progress not monitored



Learning outcomes not defined and assessed across programs









Time to degree

Skill building

Guided Pathways College

Clear roadmaps to career goals



Intake redesigned as an on-ramp

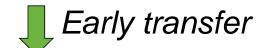


Students' progress closely tracked

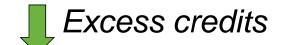


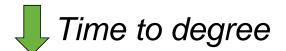
Learning outcomes/assessments aligned across programs

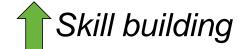




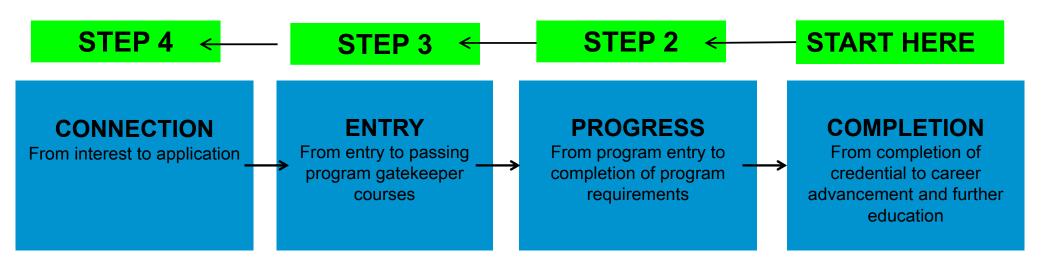








Start with the End in Mind



- Market program paths
- •Build bridges from high school and adult ed. into program streams (e.g., strategic dual enrollment, I-BEST)
- Require exploratory or "meta-majors" for undecided students
- Integrate basic skills instruction into introductory college courses

- Clearly map out program paths
- Rethink advising around maps
- Use "eAdvising" to monitor student progress, provide feedback and support as needed
- Align program outcomes with requirements for success in further education and the labor market



Guided Pathways: Planning, Implementation, Evaluation

Creating guided pathways requires managing and sustaining large-scale transformational change. The work begins with thorough planning, continues through consistent implementation, and depends on ongoing evaluation. The goals are to improve rates of college completion, transfer, and attainment of jobs with value in the labor market — and to achieve equity in those outcomes.

PLANNING

IMPLEMENTATION

ESSENTIAL CONDITIONS

Make sure the following conditions are in place - prepared, mobilized, and adequately resourced - to support the college's large-scale transformational change:

- · Strong change leadership throughout the institution
- · Faculty and staff engagement
- Commitment to using data
- Capacity to use data

- Technology infrastructure
- Professional development
- Favorable policy (state, system, and institutional levels) and board support

PREPARATION/AWARENESS

Understand where you are, prepare for change, and build awareness by:

- Engaging stakeholders and making the case for change
- Establishing a baseline for key performance
- Building partnerships with K-12, universities, and employers

- · Commitment to student success and equity

Developing flowcharts of how students choose, enter, and complete programs Developing an implementation

plan with roles and deadlines

CLARIFY THE PATHS

Map all programs to transfer and career and include these features:

- Detailed information on target career and transfer outcomes
- Course sequences, critical courses, embedded credentials, and progress milestones
- Math and other core coursework aligned to each program of study

HELP STUDENTS GET ON A PATH

Require these supports to make sure students get the best start:

- Use of multiple measures to assess students' needs
- First-year experiences to help students explore the field and choose a major
- Full program plans based on required career/transfer exploration
- Contextualized, integrated academic support to help students pass program gateway courses
- K-12 partnerships focused on career/college program exploration

EARLY OUTCOMES

Measure key performance indicators, including:

- Number of college credits earned in first term
- Number of college credits earned in first year
- Completion of gateway math and English courses in the student's first year
- . Number of college credits earned in the program of study in first year
 - Persistence from term 1 to term 2
 - Rates of college-level course completion in students' first academic year
 - · Equity in outcomes

HELP STUDENTS STAY ON THEIR PATH

Keep students on track with these supports:

- Ongoing, intrusive advising
- . Systems for students to easily track their progress
- Systems/procedures to identify students at risk and provide needed supports
- A structure to redirect students who are not progressing in a program to a more viable path

ENSURE STUDENTS ARE LEARNING

Use these practices to assess and enrich student learning:

- Program-specific learning outcomes
 - Project-based, collaborative learning
 - Applied learning experiences
 - Inescapable student engagement
 - Faculty-led improvement of teaching practices
 - Systems/procedures for the college and students to track mastery of learning outcomes that lead to credentials, transfer, and/or employment

SUSTAINABILITY

Commit to pathways for the long term and make sure they are implemented for all students by:

- · Determining barriers to sustainability (state, system, and institutional levels)
- Redefining the roles of faculty, staff, and administrators as needed
- Identifying needs for professional development and technical assistance
- Revamping technology to support the redesigned student experience
- Reallocating resources as needed
- Continuing to engage key stakeholders, especially students
- Integrating pathways into hiring and evaluation practices

Revisit conditions, sustainability, and implementation. Continuously improve pathways by building on elements that work and adjusting or discarding elements that are not serving all students well.

FVALUATION

Contributors to this model for Guided Pathways are: American Association of Community Colleges (AACC), Achieving the Dream (ATD), The Aspen Institute, Center for Community College Student Engagement (CCCSE), Community College Research Center (CCRC), Complete College America, The Charles A. Dana Center, Jobs for the Future (JFF), National Center for Inquiry and Improvement (NCII), and Public Agenda.

AACC Pathways Project Colleges



Dare to Dream. Prepare to Lead.™







www.broward.edu

Community College of Philadelphia

































Monroe

Community



















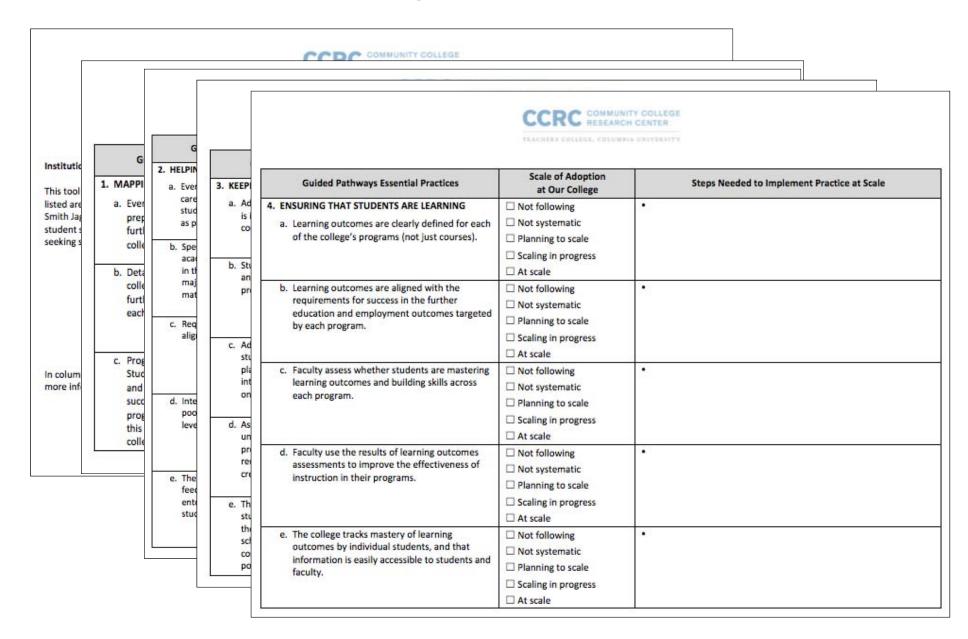
Research Methods

- Colleges filled out CCRC "Scale of Adoption Assessment" (spring and fall 2016)
- Follow-up calls with all 30 colleges (spring and fall 2016)
- 2-day site visits to 6 colleges (fall 2016)
 - Individual interviews & focus groups

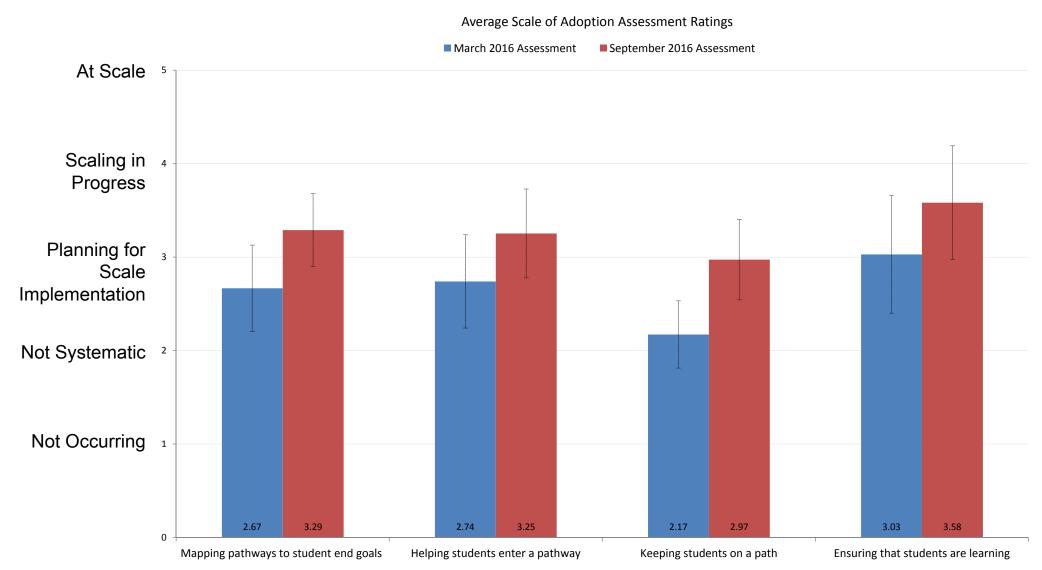
Interview and Focus Group Part	ew and Focus Group Participation				
		Focus			
College	Interviews	Faculty	Advisors	Students	Total
Cleveland State Community College	7	5	Oª	15	27
Community College of Philadelphia	18	6	6	7	37
Front Range Community College	27	7	4	8	46
Indian River State College	23	6	7	6	42
Jackson College	17	7	7	5	36
San Jacinto College	38	9	6	7	60
Total	130	40	30	48	248

^a At Cleveland State, faculty serve as academic advisors.

Guided Pathways Scale of Adoption

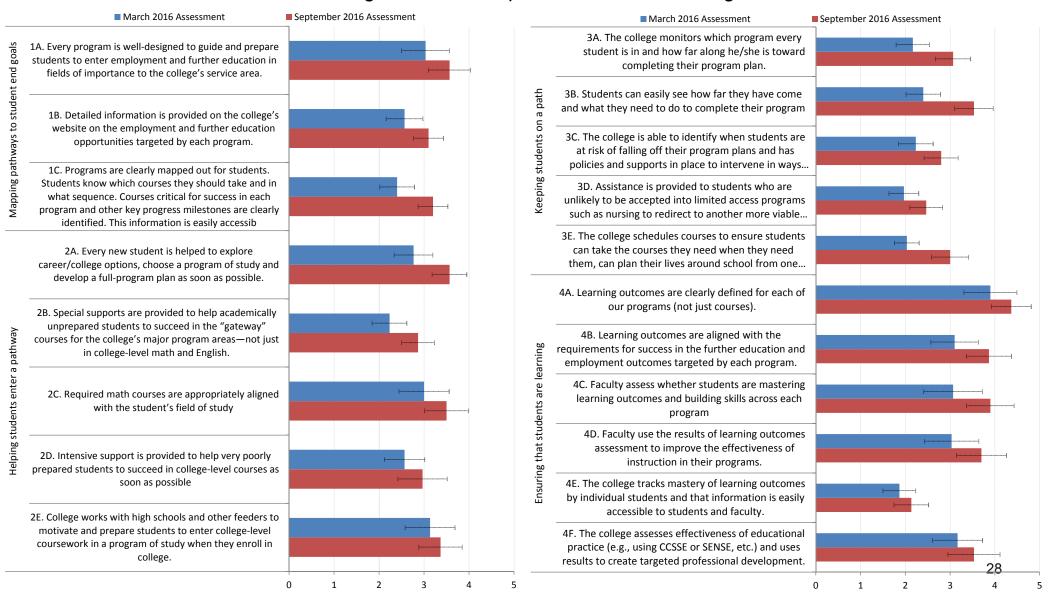


AACC Pathways Colleges Progress in Adopting Guided Pathways Practices, March – September 2016



AACC Pathways Colleges Progress in Adopting Guided Pathways Practices, March – September 2016

Average Scale of Adoption Assessment Ratings



Mapping Paths to Student End Goals

Rethinking Mapping Programs

From: To:

Alphabetical program list

Academic / career communities ("meta-majors")

A lá carte courses (distribution requirements and electives)

Program maps with course sequences, critical courses, co-curricular requirements

Algebra as default math path



Program/field-specific math paths

Certificates vs. degrees



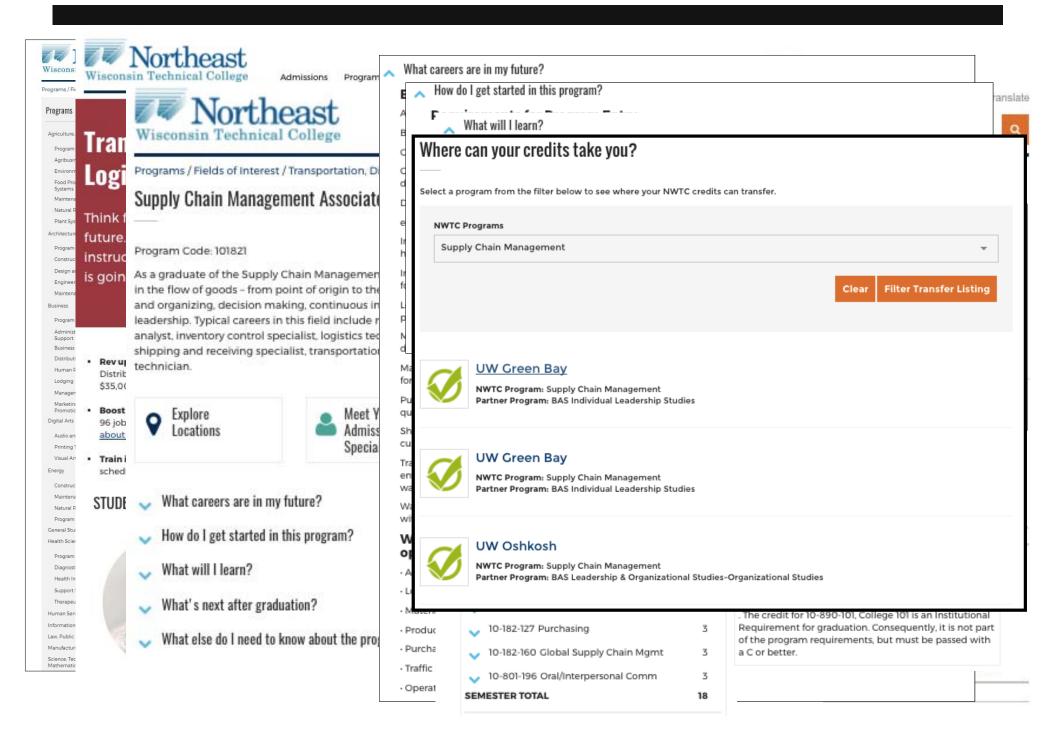
Degree pathways with embedded certificates/certifications

Connections to careers & transfer unclear



Career & transfer opportunities/ requirements clearly specified

Future Student	ts Cur	rent Students	Busines	5	Community	Alumn	i and Donors
Choose a Program	Visit our Campu	ises Apply for Ad	dmission .	Paying for Colle	ege Student Re	sources	Campus Life
CHOOSE A PROGRAM	Home >	Future Students » Ch	oose a Program				
Area of Interest	LIST O	F PROGRAMS					
Certificate & Degree							
Programs		e it easy for you to explore the					Interest, 10 total.
Class Offerings & Catalogs		compare those with similar of	characteristics and	find the one that	s right for you. Get started h	OW!	
Course Descriptions	Accounti Administ	ng rative Assistant Professio	nal Certificate#	Int	ernational & Global Studie	s	
Macomb University	Advance Anthropo	d Processes-CNC			urope		
Center	Applied 1	Technology and Apprentice	eship	• 11	nternational Studies		
Notify Me About		anguage and Culture tural Technology - Civil Co	nstruction		lan Language		
Upcoming Events	Architect	tural Technology - Commer			velry Trades Certificate Pr urnalism	ogram#	
Online Learning	Art Astronon	nv		Lal	poratory Assistant#		
Professional Development	Automate	ed Systems Technology - N	Mechatronics		ndscape Design Certificate nd Surveying Technology		ician
		ive Technology mputer Skills Certificate P	rogram#	Lav	w Enforcement		
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		al Sciences Communications		Life	Career Development		
Study Abroad	Business	Management			intenance Technology nufacturing Engineering		
Transfer Programs		Medical Reimbursement S Nurse Assistant#	pecialist#	Ma	nufacturing Engineering 1	echnology	
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Youth Programs	Certified Chemistr	Professional Coder#					
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		Control Technology Success Skills			esign & Layout nteractive Web Media		
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		tion Technology tion Technology - Renewa	hle Energy Speci	alist	diesi Assistant		
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	Drafting a	and Design	orprodui		rsing cupational Therapy Assist	tant	
	Economi	CS		Par	stry Arts		
	Education	n			armacy Technician# lebotomy#		
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	Electroni	c Engineering Technology	,		otographic Arts Certificate vsical Science	Program#	
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	Paramedi Emergen	ıc cy Medical Services - Para	medic/Firefighter		ysics		
	English*	-			mbing and Pipe Fitting lice Academy		
	English f	or Academic Purposes neurship Certificate Progra	am#		litical Science		
	Entrepre	neurship Innovation			-Engineering -Social Work		
		neurship & Small Business ment Arts Program#	5	Pro	duct Development		
		nental Horticulture Certific	ate Program#		oduct Development - Digita eject Management Certific		
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Guided Pathway Programs

Guided Pathway Programs

Associate in Arts Degree

Search by Interest — Choose Your Meta Major

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complet

Computer Information Technology

Are you ready for a well-paying career in a rapidly growing worldwide industry? You'll focus on the latest advances in network security and web development, IT support and related fields. You'll study computer programming and develop web programming skills to design and maintain websites using Dynamic HTML, XML and scripting languages.

Continue with a Bachelor's Degree in IT Management and Cyber Security to gain advanced skills in building, operating and maintaining computer networks and ensuring the safety and security of the data moving through these networks. You will be ready to manage the technology and people associated with IT operations.

- A.A. Degree Complete your first two years of college at IRSC, and you're guaranteed
 the right to transfer as a junior to a Bachelor's program at a Florida state university —
 or continue to a Bachelor's degree at IRSC.
- A.S. Degree Gain management and technical skills in many high-demand career fields, with the option to continue toward a Bachelor's degree at IRSC.
- Technical Certificates Earn valuable Technical Certificates at the same time you're completing an A.S. Degree — get double the value and additional credentials by completing these blocks of courses.
- Bachelor's Degree Increase your earning power and build on your Associate Degree with more than twenty 2+2 Bachelor's Degree options at IRSC.

GUIDED PATHWAYS (Full-Time Students):

- Computer and Information Sciences AA
- Computer Engineering AA
- Information Technology Management and Cyber Security AA
- Computer Information Technology AS
- Technical Certificates (Earn while completing your AS Degree):
 - Cisco Certified Network Associate
 - Computer Programming Specialist
 - Information Technology Support Specialist
 - Office Specialist
 - Web Production
- Information Technology Management and Cyber Security BS

GUIDED PATHWAYS (Part-Time Students):

- Computer and Information Sciences AA
- Computer Engineering AA
- Information Technology Management and Cyber Security AA
- Computer Information Technology AS
- * Technical Certificates (Earn while completing your AS Degree)
- Information Technology Management and Cyber Security BS

or course descriptions, view the college catalog.

Science, Technology, Engineering and Mathematics

This meta major is known as STEM and represents some of the fastest-growing high-tech fields. This is the meta major you should choose to pursue a career as an engineer.



INDIAN RIVER STATE COLLEGE

PROGRAM AA - Information Technology Management & Cybersecurity Track

Meta Major: Science, Technology, Engineering, and Mathematics

2016-2017 Guided Pathway 11510 Credit Hours 74

Course Number Title Credit Hours Prerequisite

INDIAN RIVER STATE COLLEGE

PROGRAM AA - Information Technology Management & Cybersecurity Track

Meta Major: Science, Technology, Engineering, and Mathematics

2016-2017 Guided Pathway

11510 Credit Hours 74

	Third Semester		
Course Number	I Title		Prerequisite
PHI2100	Introduction to Logic	3	
Foreign Language I*	Foreign Language - Level I	4	
STA2023	Elementary Statistics I	3	MAT1033 ("C" or higher) or higher
CTS1334	Windows Server	3	
AST1002	General Astronomy	3	
	Total Semester Credit Hours	16	
	PHI2100 Foreign Language I* STA2023 CTS1334	Course Number PHI2100 Introduction to Logic Foreign Language I* STA2023 Elementary Statistics I CTS1334 Windows Server AST1002 General Astronomy	Course Number Title Credit Hours PHI2100 Introduction to Logic 3 Foreign Language I* Foreign Language - Level I 4 STA2023 Elementary Statistics I 3 CTS1334 Windows Server 3 AST1002 General Astronomy 3

Fourth Semester				
Course Number	Title		Prerequisite	
PSC1121	Survey of Physical Science	3		
PHI1010	Introduction to Philosophy	3		
EC02023	Principles of Economics Micro	3		
AMH2020	American History: Reconstruction to the Present	3		
Foreign Language II*	Foreign Language - Level II	4		
	Total Semester Credit Hours	16		

*If student took 2 years of Foreign Language in High School, not required to take foreign language in college

IRSC Indian River State College

Career Coach

Information Technology Management and Cyber Security — BS (1)

All career data is set to your current geographical area: up to 100 miles away from 34981

☆ Bookmark

Program Webpage

Sort by relevance Sort alphabetically

Career Coach

Computer Information Tech

▼ Contact Info

Contact Us (772) 462-4772 info@irsc.edu Go to Contact Website

▼ Business Partners

This program is not associated with any businesses.

▼ Description

Gain advanced skills in building, operating and maintaining computer networks and ensuring the safety and security of data moving through these networks.

▼ Related Careers

Computer and Information Systems Manager

\$61.41 Hourly Wage 6,706 Currently Employed

Plan, direct, or coordinate activities in such fields as electronic data processing, information systems, systems analysis, and computer programming.

Computer Operator

\$19.22 Hourly Wage 1,329 Currently Employed

Monitor and control electronic computer and peripheral electronic data processing equipment to process business, scientific, engineering, and other data according to operating...

Document Management Specialist

\$34.70 Hourly Wage 4,171 Currently Employed

Implement and administer enterprise-wide document management systems and related procedures that allow organizations to capture, store, retrieve, share, and destroy electronic...

Information Technology Project Manager

\$34.70 Hourly Wage 4,171 Currently Employed

Plan, initiate, and manage information technology (IT) projects. Lead and guide the work of technical staff. Serve as liaison between business and technical aspects of projects...

▼ Program Info

Program:

Computer Information Technology Home » Future Students » Choose a Program » Biological Sciences

BIOLOGICAL SCIENCES PROGRAM

It will be the convergence of evolutionary biology, developmental biology and cancer biology that the answer to cancer will lie. -Paul Davies, Physicist, Astrobiologist and Arizona State University Profe

What are the Biological Sciences?

Finding a cure for cancer is just one of the important scientific breakthroughs that the Biological Sciences are uniquely posed to make. Involved in the study of living organisms, the Biological Sciences include neurobiology, ecology, astrobiology, microbiology, botany and zoology among the many branches. Through laboratory and field research, the Biological Sciences help us better understand and adapt to the natural world.

The Biological Sciences Program at Macomb

The Biological Sciences Program at Macomb provides you with the basic competencies, knowledge and skills necessary to transfer to a Bachelor's Degree Program in Biological Sciences.

Biological Sciences Courses at Macomb

In Macomb's Biological Sciences Program, your required courses will include:

- General Biology 1 & 2
- General Chemistry 1 & 2
- · Analytic Geometry & Calculus
- General Microbiology
- College Physics 1 & 2
- Organic Chemistry 1 & 2

Career Opportunities with an Associate of Science Degree in Biological Sciences

With an Associate of Science Degree in Biological Sciences, you will be qualified for positions that include biotechnologist, medical & clinical laboratory technician and environmental technician.

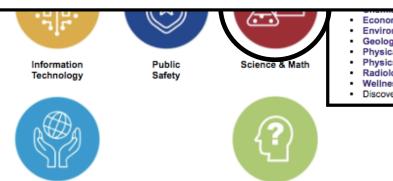
Transfer Pathways to Advanced Degrees in Biological Sciences

Career opportunities in the Biological Sciences increase at every level of education you complete, with a doctoral degree required for work as a Biological Scientist engaged in independent or academic research. The credits earned in Macomb's Program transfer to many colleges and universities in Michigan.

If you intend to transfer and pursue advanced degrees in Biological Sciences, speak with a Macomb counselor or academic advisor as soon as possible after you have applied to Macomb to plan the best pathway.

How do I find out more about Macomb's Biological Sciences Program

For more information about the Biological Sciences Program at Macomb, contact the Associate Dean at Center Campus: 586,286,2147 or AandS.center@macomb.edu, or at South Campus: 586,445,7354 or AandSsouth@macomb.edu.



Cataloas

for Continuing Ed Classes Apply Now

HTAN

Career Information

College Viewb







In chemistry, I finally found the passion for my future. The (science) faculty at Macomb has truly changed my life...and I could not be happier.

-Eric Kuhns, former business major

LOOKING FOR A JOB?

Contact Career Services 586,445,7321 careerservices@macomb.edu

TRANSFERRING IS EASY

Talk to a Macomb counselor or academic advisor before registering for classes. Center Campus: 586.286.2228 South Campus: 586,445,7211 Email: answer@macomb.edu

FOR MORE INFORMATION

For the most current information on the Science Program, or any program at Macomb Community College, visit the College's website: www.macomb.edu or call 866.Macomb1 (866.622.6621).

LIFE AND PHYSICAL SCIENCES

CAREER OPPORTUNITIES

Begin your adventure with an Associate of Science Degree that will give you the basic knowledge and skills essential to transfer to a baccalaureate degree program.

Biological Sciences - Associate of Science

Job titles such as Biotechnologist, Medical and Clinical Laboratory Technician, and Environmental Technician are attainable upon completion of this course of study.

To learn more from a career specialist, visit the Office of Career Services at either campus or explore online at www.onetonline.org

America's Career Infonet (www.acinet.org) identifies dozens of occupations for which a science student may qualify. They include:

- Natural Sciences Manager
- Agricultural and Foods Sciences Technician
- Life, Physical and Social Sciences Technician
- Food Scientist and Technologist
- Atmospheric and Space Scientist
- Conservation Scientist

- Hydrologist
- Physicist
- Biochemist and Biophysicist
- Aerospace Engineer
- Health and Safety Engineer
- Medical Scientist
- Chemist
- Environmental Scientist

EMPLOYMENT OUTLOOK

Career choices in this field will be influenced by a student's chosen path of study. With an associate degree in life sciences from Macomb, you will be qualified for careers including lab assistant. Median salary for these careers is \$41,510 in Michigan with 11 percent growth in openings expected through 2024. Continuing your education and earning a bachelor's degree will qualify you for careers like science teacher, biological technician, and environment health and safety specialist.

Two years at Macomb equals a tremendous savings-about \$18,000—compared to attending a Michigan four-year public university. 80 percent of our students leave DEBT FREE!



Discover, Connect, Advance,

Social &

June 2017 Su Mo Tu We Th Fr Sa 1 2 3

18 10 20 24 22 23 24

ACADEMIC CALENDAR

5 6 7 8 9 10

11 12 13 14 15 16 17





Undecided

Hom

About Macomb

Make

Future Students

Current Students

Business

Choose a Program

Visit our Campuses

Apply for Admission

Paying for Colle

AREA OF INTEREST

Applied Technology & Skilled Trades

Arts, Humanities and Communication

Business, Hospitality and Culinary Arts

Education and Human Services

Engineering, Technology and Design

Health

Information Technology

Public Safety

Science and Math

Social and Behavioral Sciences

ACADEMIC CALENDAR
June 2017
Su Mo Tu We Th Fr Sa

18 19 20 21 22 23 24

4 5 6 7 8 9 10 11 12 13 14 15 16 17

List of Programs

Home » Future Students » Area of Interest

AREA OF INTEREST

All of us at Macomb are committed to guiding you toward an educational goal, an debating between two, three or four. To help you make the best choice, we've cor providing pathways toward a variety of related careers. Take the first step by cho

Already know which program is for you? Go to our list of programs now!



Applied Technology & Skilled Trades



Arts, Humanities, Communication



Business, Hospitality, Culinary



Education & Human Services



Engineering, Technology & Design



Health



Information Technology



Public Safety



Science & Math



Social &



Exploring Your Pathways to Success

Your career choice is among the most important decisions you will make. Your career will affect your:

- · Earning potential
- · Lifestyle
- · Quality of life
- · Self-esteem

Choosing a career is a process. Learning the steps of this process, and the tools that can support you, will allow you to make an informed career decision with confidence.

Taking the necessary steps and allowing sufficient time to work through these steps are crucial to making a satisfying decision.

Your Macomb counselor can guide you through this process by introducing a variety of tools to assist you along the way.

Make an appointment with one of Macomb's licensed professional counselors. Let us help you explore your career options.

Counseling & Academic Advising Services

South Campus J160 Center Campus H103 Phone: 586.445.7999

(Choose the "Counseling and Academic Advising" option)

Email: answer@macomb.edu

Career Services

South Campus S147 Center Campus H109 Phone: 586,445,7321

Email: careerservices@macomb.edu

Discover.

Learning About Myself Interests • Values Skills • Strengths

Connect.

Exploring My Areas of Interest & Narrowing My Choices

College Programs/Majors
Career Profiles • Salaries
Employment Outlook
Education/Training (Time & Costs)
Evaluating Pros/Cons

Advance.

Making a Decision & Developing a Plan

Evaluate Possibilities Choose Among Alternatives Goal Setting • Action Planning

Your Future Career



1863,18

COMMUNITIES

at St. Petersburg College

Start your journey today! Choose from one of the ten career and academic communities to see what opportunities await after you graduate. Take the first step now by going to spcollege.edu

CHART YOUR PATH BUILD YOUR FUTURE









TECHNOLOGY DEGREES AND PROGRAMS

BACHELOR'S DEGREES

Technology Development and Management

ASSOCIATE IN ARTS TRANSFER PLAN

Information Systems Management

ASSOCIATE IN SCIENCE

Computer Information Technology Cybersecurity Computer Networking Computer Programming and Analysis Web Development

CERTIFICATES

Help Desk Support Specialist
Cybersecurity
Computer Support
Cisco Certified Network Associate
Linux System Administrator
Microsoft Certified Solutions Associate
Computer Programmer
Computer Programming Specialist
Web Development Specialist



ACADEMIC PATHWAY

Computer Networking Associate in Science Degree

Sec. 0	Seq # Course Course Title		Credit	Туре	Term Offered	Pro- Req.	Options Avail.	
-1	CGS 1070	Basic Computer and Information Literacy	11	Gen Ed	F, Sp, Su		A.	
2	PHI 1600	Studies in Applied Ethics	3	Gen Ed	F, Sp, Su	1.	Y	
3	COP 1000	Introduction to Computer Programming	3	Core to	F, Sp, Su			
4	MAT 1033	Intermediate Algebra	3	PreReq	F. Sp. Su			
5	CET 1171C	Computer Repair Essentials	3	Care tua	F. Sp. Su			
- 6	MAC 1105	MAC 1105 College Algebra		Gen Ed	F, Sp, Su	Y		
7	CNT 1000	Local Area Network Concepts		Subplan 144	F, Sp. Su	Y		
8	CET 1172C	Computer Support Technician	3	Core 14	F, Sp, Su	T T		
	PREPARATION	FOR COMPTIA A+ INDUSTRY CERTIFICATION COMPLETED						
9	ENC 1101	Composition 1	3	Gen Ed	F, Sp, Su		Y	
10	SPC 1065 Business and Professional Speaking		3	Gen Ed	F, Sp, Su		Y	
11	CTS 1327	Configuring and Administering MS Windows Client	3	Subplan 133	F, Sp, Su			
12	CTS 1328	Installing and Configuring Windows Server	3	Subplan 1.4	F, Sp, Su	Y		
13	CTS 2106	Fundamentals of the Linux/Unix Operating Environment	3	Subplan 1,3,3	F, Sp, Su	Y		
	COMPUTER SL	PPORT CERTIFICATE COMPLETED						
14	POS 2041	American National Government	3	Gen Ed	F, Sp, Su	1	Y	
15	CTS 2321	Linux System Administration I	3	Subplan ²	F, Sp	Y		
16	CTS 2322	Linux System Administration II	3	Subplan ²	F, Sp	Y		
	LINUX SYSTEM	ADMINISTRATOR CERTIFICATE COMPLETED	- 17	79 1 00 00 00 00 00 00 00	100000			
17	HUM 2270	Humanities (East-West Synthesis)	3	Gen Ed	F, Sp, Su		Y	
18	CTS 1334	Administering Windows Servers	3	Subplan *	F, Sp	· Y		
19	CTS 1303	Configuring Advanced Windows Server Services	3	Subplan *	F, Sp	- Y		
	MICROSOFT CERTIFIED IT PROFESSIONAL: SERVER ADMINISTRATOR CERTIFICATE COMPLETED							
20	CIS 2321	Systems Analysis and Design	3	Core	F, Sp, Su	- Y		
21	CTS 1411	Fundamentals of Information Storage and Management	3	Core	F. Sp	Υ.		
22	CTS 2370	Configuring and Managing Virtualization	3	Core	F, Sp	Y		
23	CNT 2940	Computer Networking Internship	3	Care	F, Sp, Su			

Total program credits: 67

(Includes MAT 1033 & Computer Competency)

1 Part of Computer Support Certificate

Term Offered: F - Fall | SP - Spring | SU - Summer | Type of Course: Core - Required for the Program | Elective - Options based upon personal interest | Gen Ed - General Education | PreReq - Prerequisite | Subplan - Specific to a particular degree option

³ Part of Linux System Administrator Certificate

^{*}Part of Microsoft Certified IT Professional: Server Administrator Certificate

^{*}Preparation Course for CompTia A+ Industry Certification

Show Students Their Path

SPC St. Petersburg College

INSTRUCTION AND ACADEMIC PROGRAMS

Your pathway to success

Follow this checklist to set and achieve clear career goals

Engineering Technology A.S. (ENG-AS)



ETI 1030	REGULATORY ENVIRONMENT FOR MEDICAL DEVICES
ETI 2031	RISK MANAGEMENT AND ASSESSMENT FOR MEDICAL DEVICE.3
ETI 2032	CHANGE CONTROL AND DOCUMENTATION3
ETI 2171	QUALITY AUDITING FOR MEDICAL DEVICES3
CGS 1070	BASIC COMPUTER AND INFORMATION LITERACY1

ENC 1101 COMPOSITION I

O TO 15 CREDITS

- ✓ Visit Career Services & complete assessments
- ✓ Discover careers & research (using BLS & ONET)
- Explore degree options & requirements
- ✓ Work with Academic Advising to create a MLP
- Familiarize yourself with MySPC, MyCourses & SPC Email
- ✓ Volunteer & join Student
- Government or a club
- ✓ Start a basic resume
- ✔ Locate scholarship opportunities

ETI 1701 INIDI ISTRIAL SAFETY

ETI 1701	INDUSTRIAL SAFETY	3
ETI 2041*	MEDICAL DEVICE DESIGN AND MANUFACTURING.	3
ETI 1622	CONCEPTS OF LEAN AND SIX SIGMA	3
MAT 1033	INTERMEDIATE ALGEBRA	3
MAC 1105	COLLEGE ALGERRA	3

16 TO 30 CREDITS

- Confirm degree plan matches career goals
- Modify My Learning Plan (MLP) if necessary
- ✓ Add Volunteer Activities & Clubs to resume
- A.S. Programs: Attend events related to program & prepare for industry certifications & exams
- A.A. Program: Determine transfer institution
- ✓ Make an advising appointment
 ✓ Visit Career Services to discuss
 work based learning opportunities

work based learn

Your pathway to success



ETI 1420	MANUFACTURING PROCESSES AND MATERIALS I	3	
ETI 1628	DEVELOPING & COACHING SELF-DIRECTED WORK T CO-OP WORK EXPERIENCE	EAMS3	31 TC
EET 2949	CO-OP WORK EXPERIENCE	3	31 I f
EET 1084C	INTRODUCTION TO ELECTRONICSINTRODUCTION TO QUALITY ASSURANCE	3	CUEL
ETI 1110	INTRODUCTION TO QUALITY ASSURANCE	3	LKEL

- ✓ Gain experience in your field (volunteer/internships)
 ✓ Build relationships and practice
 - interviewing

 ✓ Create LinkedIn Profile & clean
 - up your online presence

 Complete all required courses for credit internship
 - ✓ Make plans for transfer or
 - continuing at SPC
 - ✓ Complete degree audit with an advisor
 - ✓ Update My Learning Plan and resume



SPC 1017	INTRODUCTION TO SPEECH COMMUNICATION	3
PHI 1600	STUDIES IN APPLIED ETHICS	3
ETM 1010C	MECHANICAL MEASUREMENT AND INSTRUMENTATION	3
ETD 1320C**	INTRODUCTION TO CAD	3
POS 2041	AMERICAN NATIONAL GOVERNMENT	3
HUM 2270	HUMANITIES (EAST-WEST SYNTHESIS)	3



- ✓ Research jobs & companies
 ✓ Get references/letters of
 recommendation
- ✓ Complete a graduation check with advisor ✓ Finalize plans for transfer or continuing with SPC ✓ Apply for graduation & order your cap and gown



SPC St. Petersburg College

Part of Medical Quality Systems Certificate¹
Part of Engineering Technology Support Certificate²
Denotes last course required for Medical Quality Systems Certificate³
Denotes last course required for Engineering Technology Support Certificate³

spcollege.edu/careerservices | Twitter #careerspc

SPC St. Petersburg College Mathematical Skills Recommendation

Use this form to select the mathematics content MOST APPROPRIATE to the demands of your program. You may focus entirely on content, setting aside transfer considerations. Please complete this survey FOR EACH PROGRAM. * Required For which program are you completing the survey? * Your answer Email address of "point of conta Draw conclusions base Your answer Campus: * Apply solution method North Central Apply right triangle tri Maritime Training Facility No significant mathem Which of the following best des five. * Required Summarize and interpret data. Which of the following Graph a large variety of algebra future credentials? * Our credentials are ter Apply logic and reasoning to so at other institutions. Our credentials could I Model the real world, especially Model the real world using prob If we recommended a something we should t Apply common probability dist Your answer Apply the theory of functions. Reason using ratio and proportion Use functions to model real wor Create and interpret graphical/tabular representations of data.

San Jacinto College: Math R&D Team

Business Administration

Recommendation: MATH 1324 (Math for Business Rationale: This course transfers and applies to asso

· Results of the survey indicated that a blen MATH 1332 (Math for Liberal Arts) would not serve students well in transfer.)

Business Management

Recommendation: MATH 1324 (Math for Business Rationale: This course transfers and applies to asso Comments:

· Results of the survey indicated that a blen MATH 1332 (Math for Liberal Arts) would not serve students well in transfer.

Business Office Technology

Recommendation: MATH 1332 (Math for Liberal A Rationale: This course was overwhelmingly favored Comments:

These are terminal technical credentials, s

Recommendation: MATH 1314 (College Algebra) Rationale: Students must take physics as part of th

 According to survey, faculty in this program Elementary Statistics and Math for Liberal

Computer Information Technology

Recommendation: MATH 1332 (Math for Liberal A Rationale: Program faculty identified skills in MATH for their program. This is a terminal credential, so

· Students seeking a bachelor's degree in re

Computer Programming

Recommendation: MATH 1332 (Math for Liberal A Rationale: Program faculty identified skills in MATH for their program. This is a terminal credential, so

· Students seeking a bachelor's degree in re

Computer Science

Recommendation: MATH 1314 (College Algebra)

Rationale: Bachelor's degrees in this subject in UH system require Calculus. Program faculty are in agreement that MATH 1314 is the most appropriate mathematics course.

Comments: None

Computer Simulation

Recommendation: MATH 1332 (Math for Liberal Arts)

Rationale: Program faculty identified skills in MATH 1332 as the most appropriate prerequisites for their program. This is a terminal credential, so transfer is not an issue.

Comments:

· Students seeking a bachelor's degree in related fields should take MATH 1314.

Early Childhood - 6 Education

Recommendation: MATH 1314 (College Algebra)

Rationale: MATH 1314 is a prerequisite for other mathematics courses in this program specifically, MATH 1350 and MATH 1351. Additionally, both UHD and UHCL require MATH 1314 for EC-6 education degrees.

Comments:

. UH Main does not accept MATH 1314 in this program. Such students need to take MATH 1332 (which transfers as MATH 1311 at UH Main). UH Main/Downtown does not accept MATH 1350 or MATH 1351 towards their teacher certification.

Engineering

Recommendation: MATH 1314 (College Algebra)

Rationale: This program requires Calculus, etc.

Comments: None

Engineering Graphics Design

Recommendation: MATH 1332 (Math for Liberal Arts)

Rationale: Program faculty identified skills in MATH 1332 as the most appropriate prerequisites

for their program. These credentials are terminal so transfer is not an issue.

Comments: None

Recommendation: MATH 1314 (Math for Liberal Arts)

Rationale: MATH 1314 is a prerequisite for mathematics requirements for this program.

· Program faculty selected skills from Elementary Statistics and Math for Liberal Arts instead of College Algebra skills; however, those courses would not allow students to make progress in this program.

Source: San Jacinto College

Helping Students Choose and Plan a Program

Rethinking Student On-boarding

From: To:

Job/transfer support for near completers

Career/college exploration and planning for all from the start

Current semester schedule

Full-program plan

Academic assessment

Holistic assessment

Pre-requisite remediation

Co-requisite academic support

Algebra and English comp

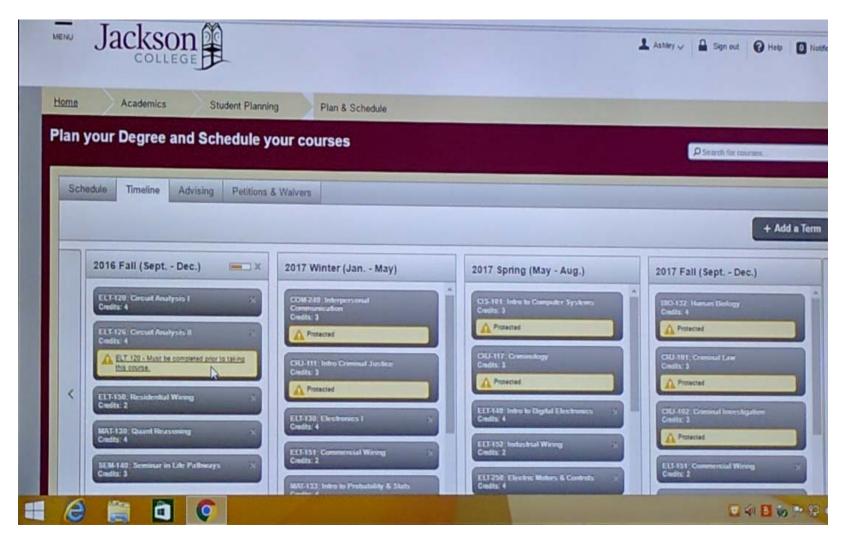
Critical program courses

A lá carte dual HS credit

Exploration of program pathways beginning in HS

Jackso -	GYA	Jackson Co	Jackson College	Pathways witl	h Michigan Care	er Pathways <u>I</u> nf	ormation
Student na • "Whe	Student username:	Pathways	Jackson College Pathways	Is This Career Path for You?	Career Categories	Courses in School	Sample Careers and Levels of Education Required
• "Wha	Default password: Verify online acc working for:	Business and Compute Technology Careers in this path are related to the business environmenthese include entrepreneusales, marketing, computer/informsystems, finance, account personnel, economics, and management.	Careers in this path are related to the humanities and performing, visual, literary, and media arts. These include architecture; graphic, interior, and fashion design; writing; film; fine arts; journalism; languages; media; advertising; and public relations.	Are you a creative thinker? Are you imaginative, innovative, and original? Do you like to communicate ideas? Do you like making crafts, drawing, playing a musical instrument, taking photos, or writing stories? This may be the career path for you!	Advertising and Public Relations Creative Writing Film Production Foreign Languages Journalism Radio and TV Broadcasting	Journalism Graphic Arts Language Arts Fine Arts Courses (Arts, Drama, Music) Architectural Drafting and Design Sculpture Photography	Public Relations Executive UG Dancer D Film Producer HS Fashion Designer UG Journalist UG Radio and TV Broadcaster HS
• "Do y • "Do y • "Are. • "Whi	Update the stude Update the Goog Add "AT" to PER CASM your conv	Health Sciences Careers in this path are related to the promotion of healthstreatment of disease. These	Science, Engineering, and Math (STEM)	Do you love science, and understanding how things work? Do you like to invent and design things? Do you enjoy working with numbers and data? This could be the career path for you!	Life Sciences Physical Sciences Lab. & Medical Technology Computer Science Architecture Engineering and Related Technologies Math & Data Analysis	Biology Chemistry Physics/Astronomy Environmental Science Computer Science Engineering Mathematics	Physical Scientist Life Scientist Architect G Engineer G Chemical Engineer UG Software Engineer UG Web Designer Mathematician G Actuary G
• "Do y • "Is [c • "Do y • "Do y • "Do y	#** WHEN FULLY CO Navigator signature: Notes:	Human Services Careers in this path are related economic, political, and social systems. These included education, government, lay	Skilled Trades and Agriculture Careers in this path are related to technologies necessary to design, develop, install, and maintain physical systems. These include engineering, manufacturing, construction, service, and related technologies.	Are you mechanically inclined and practical? Do you like reading diagrams and blueprints, and drawing building structures? Are you curious about how things work? Would you enjoy painting a house, repairing cars, wiring electrical circuits, or woodworking? Do you like to garden or mow the lawn? This may be the career path for you!	Precision Production Mechanics and Repair Manufacturing Technology Drafting Construction Agriculture	Drafting Science Robotics Machine Tools Physical Sciences/Physics Industrial/Mechanical Drafting Math Electronics Agriculture	Plumber HS Electrician HS Air Traffic Controller HS Auto Mechanic HS Draftsman HS Surveyor HS Geographer UG Farmer HS Landscaper D
• "Are		law enforcement, leisure a recreation, military, religion child care, social services, personal services.	Education Level Key: High So Degree: G Source: https://www.michigan			HS <mark>.</mark> Undergraduate Degr	ee: <mark>UG_</mark> Graduate

Jackson College Student Planning



Using JetSTREAM to customize plan

What makes for a good plan?

- Covers entire program based on default program maps
- Customized for each student to account for:
 - prior credits (dual enrollment, transfer, AP, etc.)
 - educational goals and personal interests
 - transfer destination and major
 - timeline to completion
- ✓ Contains at least 1 program course in first term, and 3 program courses in first year
- Easily accessible by student, advisor, faculty
- Tied to scheduling/registration process and locked into student information system

All of the AACC Pathways colleges are experimenting with new and promising approaches to developmental education...

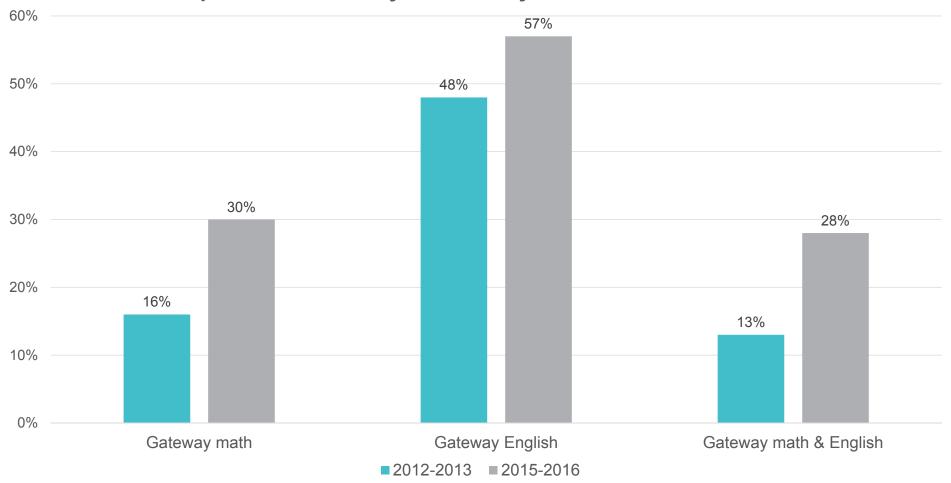
...but with a couple of notable exceptions, they have not yet connected these efforts to their guided pathways reforms at scale.

Examples:

- Cleveland State Community College (TN)
- Stanly Community College (NC)
- Wallace State Community College (AL)

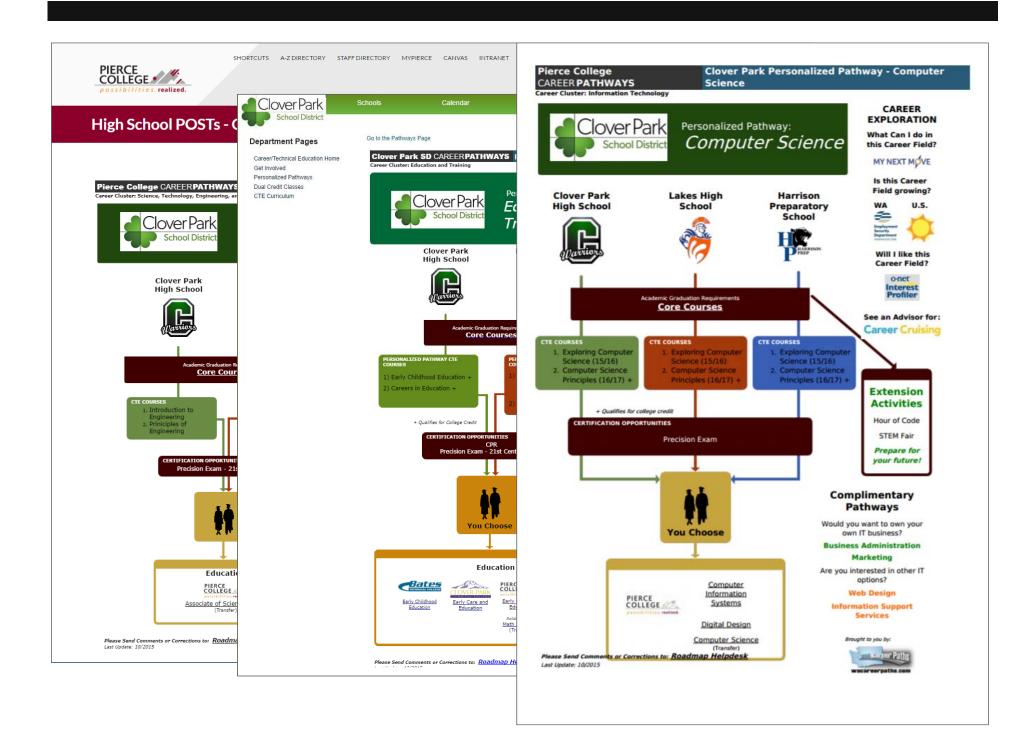
Early evidence of impacts

Cleveland State Community College (TN): Completion of Gateway Courses by FTEIC Students in 1 Year



AACC colleges are beginning to build pathways down into high schools, starting with dual enrollment students

- Examples:
 - Indian River State College (FL)
 - "Great Explorations"
 - Required SLS 1000
 - Build an academic plan
 - Columbus State Community College (OH)
 - College Credit Plus
 - Pierce College (WA)
 - Career cruising
 - Washington Career Pathways



Keeping Students On Path

Rethinking Student Advising

From: To:

Info "dump" at orientation

JIT support for major decisions along the path

Scheduling available courses to suit college schedule

Scheduling courses on the student's plan to fit their schedule

Full-time vs. part-time

On-plan vs. off-plan

Advising vs. teaching



Advisors teach and faculty advise

Major Decisions Along the Path

CONNECTION From interest to application From entry to passing program gatekeeper courses PROGRESS From program entry to completion of program requirements COMPLETION / TRANSITION From program completion to career advancement and further education

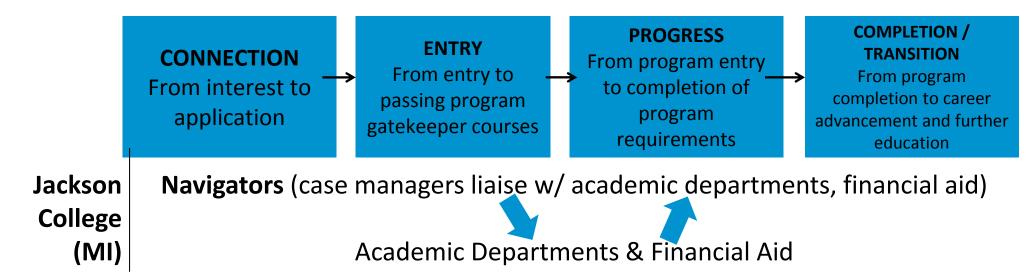
- What are my career options?
- Which college offers programs in my field of interest?
- How much will it cost and how will I pay?

- What are my program options?
- What are program requirements?
- Which program is a good fit?
- What will I take?
- Will credits transfer?
- How much time and money to finish?
- What if I change my mind about a major?

- Am I making progress?
- How do I get related work experience?
- What if I want to change majors?
- What if I am struggling academically?
- How much time and money to complete?
- How do I balance my other obligations?

- How do I transfer?
- How do I get a job in my field of interest?

Approaches to Redesigning Advising



Entry COLLEGE SUCCESS

0 - 30

Progress **FACULTY ASSIGNED** WITH MAJOR

Completion CAREER & GRAD. CENTERS

PRE-COLLEGE — 0 HOURS

- Intro to College and AlamoiNSTITUTES

AlamoENROLL—Provides enrollment

cross-college website including:

- Steps to Enrollment Checklist

- Open Modules

Test 101

- Ready, Set, Apply

- Financing Your Future

Health & Biosciences

- Science & Technology

Public Service

advisor.

- Resources/Computer labs

AlamoINSTITUTES—Provide advising

information regarding career pathways

- Advanced Manufacturing & Logistics

- Creative & Communication Arts

Early Colleges/Academies—Course

enrollment in Fr/Sr through assigned

Dual Credit—Course enrollment in Jr/Sr.

enrollment process, including completion

- Business & Entrepreneurship

year through assigned Advisor.

AlamoENROLL modules.

Grad Guru downloaded

BADGES: Welcome

College Connection—Guide through

- INITIAL ENROLLMENT—1ST SEMESTER quidance to prospective students through New Student Orientation/Convocation—Orientation
 - Provide Academic Advising Syllabus (0–3)
 - Assist with scheduling & registering for
 - Orient students to Degree Plans via Alam
 - Online Web Registration assistance availa
 - AlamoINSTITUTES / major course of stu
 - Identify ACOL/PLA
 - Post Assessment Advising—TSI score interg
 - Academic Refreshers—INRW and math.
 - Post Refresher Advising

1ST SEMESTER

- Instruction on College Success (SDEV Cours
- Advisor utilizes Canvas to connect with assid
- Assist students in choosing their major using
- MyAlamoCareer.org and Career Coach—vir centers, Alamo Colleges and local job marke
- AlamoINSTITUTES utilized
- Provide students with a plan to earn a certifi
- Complete ISP via Alamo GPS.
- Advise and register students into appropriate
- · Early Alert & Smart Start utilized
- Advisor determines Faculty integration (12–1)

of ApplyTexas, FAFSA Application, TSI and 2ND SEMESTER

- Confirm students' plan to earn a certificate of
- Advise and register students into appropriate
- Early Alert & Smart Start utilized

2ND YEAR—GRADUATION

- Faculty teamed with an advisor through Degree or Certificate completion via GPS.
- Provide Academic Advising Syllabus (31+ hours)
- Advising regarding course selection is offered through Group or Individual Sessions to understand the requirements of chosen major at transfer university.
- · Major Mixers/Major Mania Events
- Provide positive feedback at primary success points.
- Graduation and Transfer Initiative—Experiential/Career Centers & Faculty Mentors work in tandem to advise, graduate students and proclaim their transfer university (review their degree plan/ISP, and consider transferring to a university)

ADVISING CENTERS [19 Teams]

 Advising regarding course selection is offered through Group or Individual Sessions to understand major requirements.

2ND YEAR—GRADUATION

31+ HOURS

- Assist students (42+ Hours) Core Complete) in Degree Audits via Alamo GPS
- Faculty advise students during semester on how to be successful in classes.
- Coordinate the Academic Achievement Events, Career/ Scholarship Fairs, Transfer Fairs, and Graduation Event/ Festival
- Graduation Survey
- Reverse Transfer

ACTIONS: Assign Connection Advisor

Certified Advisor Assigned/PIN Given, Institut

Productive Grade Rate (PGR)

of Certificate & Core Completers Number of Art. Agreements

Number of Degrees Number of Certificates

METRICS: Number of Apply Texas SubmitteFTICS Enrolled

(Analyst) Number of DC/EC Enrolled DC/EC Term Retention

College Ready, 15 Hours, 30 Hours



Core Complete

Faculty Mentor Assigned

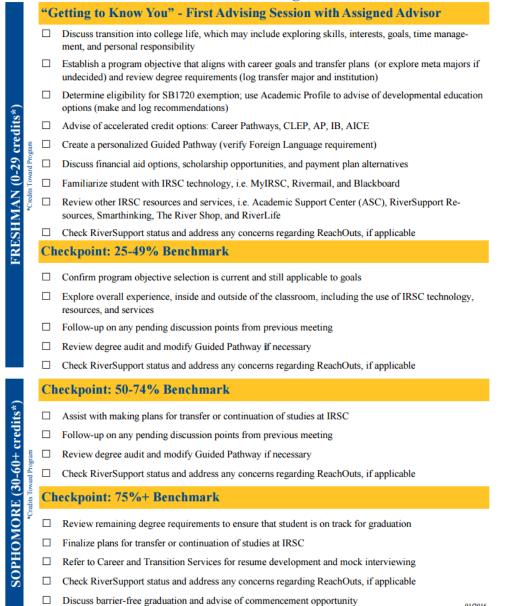


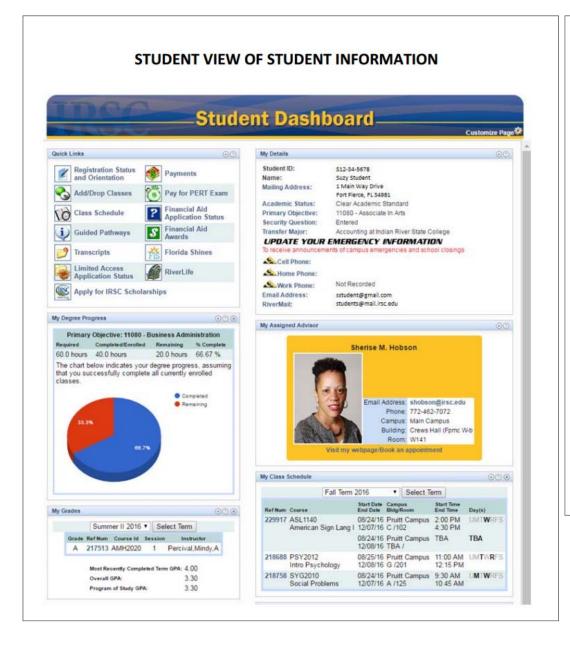
Cert., Degree, Alum

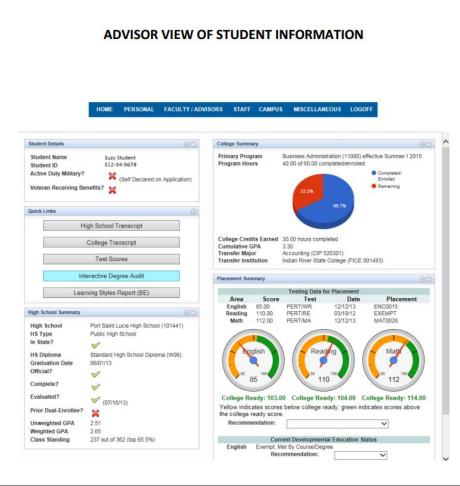
01/2016

IRSC: Checkpoint advising manual

Advising Checkpoints for Success Associate Degree







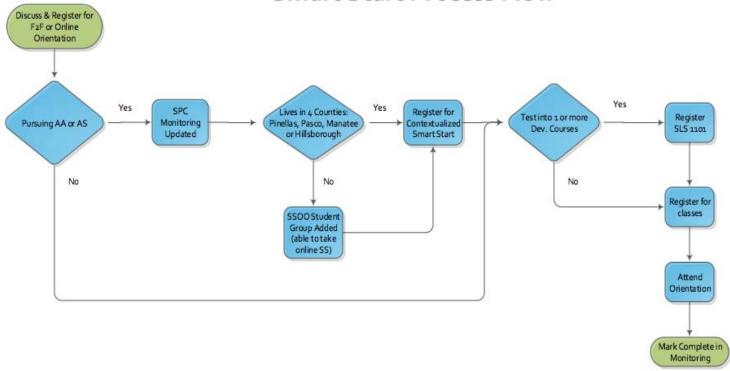
Source: Indian River State College

Advising Visit Flow

Current Student Onboarding

Changing Community

Smart Start Process Flow



Advising Redesign Key Features

- Personal contacts early on, so students feel welcomed and valued
- Case management approach, so that every student ideally has one advisor who is overseeing his or her progress throughout
- Connection with faculty and others in their field of interest to provide guidance and networking support
- Responsibility for guiding students into and through program paths shared by all faculty and staff, regardless of whether they have formal roles as advisors

Ensuring that Students are Learning

Rethinking Teaching and Learning

From: To:

Gen ed learning outcomes Meta-major learning outcomes

Generic gen eds Contextualized gen eds

In-class learning Curricular + co-curricular learning

Student transcripts Portfolios

Ensuring that students are learning

A handful of colleges are considering how to customize general education learning outcomes for broad meta-major fields.

- "Pathways can't just be sequences of courses. They have to fit together to create an educationally coherent program...[Therefore] you need program learning outcomes for pathways in particular fields." – Associate dean, IRSC.
- Contextualizing general education courses for career and academic communities (St. Pete College)
- Challenge: Measuring and documenting learning outcomes mastery by individual students.



4

STUDENTS

FACULTY

GALLERY

ABOUT

TUTORIALS

SUPPORT

SCHOLARS

Gallery >> Program >> Education

- Introductory
- Advanced
- O Programs
- Nursing
- LPN
- LPN to RN
- RN
- Physical Therapy
- Occupational Therapy
- Dietetic Technician
- Business Technology
- Education
- Fine Arts
- Human Services
- eP Student Scholars
- eP Showcase
- eP Student Clubs

Program ePortfolios: Education



Amy Monte

Major: Childhood Education



Angela Roque

Major: Childhood Education



Jeccioa Guzman

Major: Billingual Education



Jonathan Melgar Major: Secondary Education

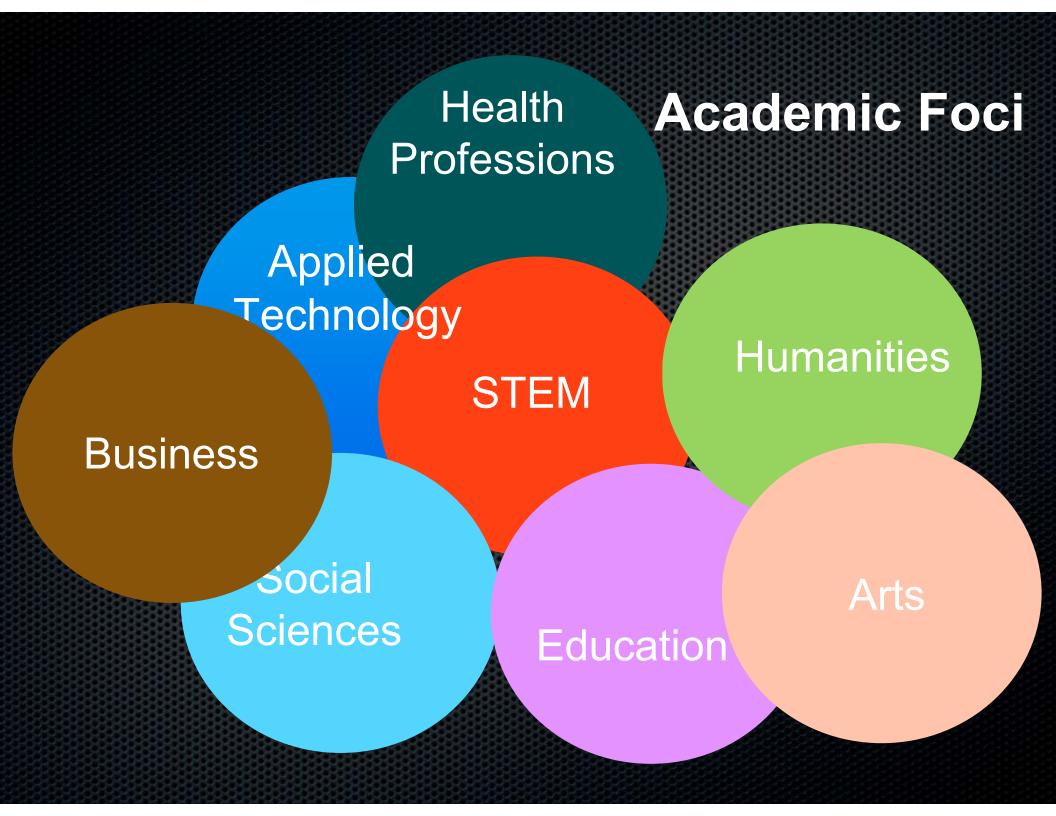


Kenya Barahona Major: Childhood Education

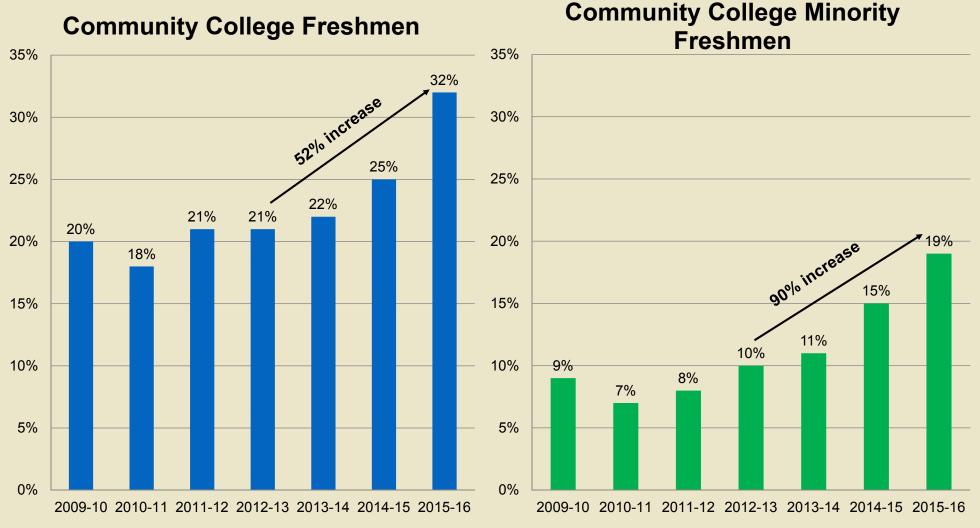


Mayra Cabrera Major: Education

Early Evidence: Tennessee GPS

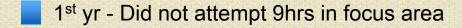


Incoming Freshmen Who Successfully Completed at Least 9 hours in Their Focus Area During Their 1st Academic Year



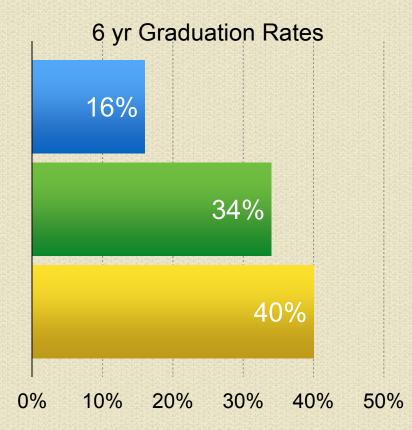
Source: Denley, TBR, 2016

Community College Graduation Rates



1st yr - Attempted 9hrs in focus area

1st yr - Earned 9hrs in focus area

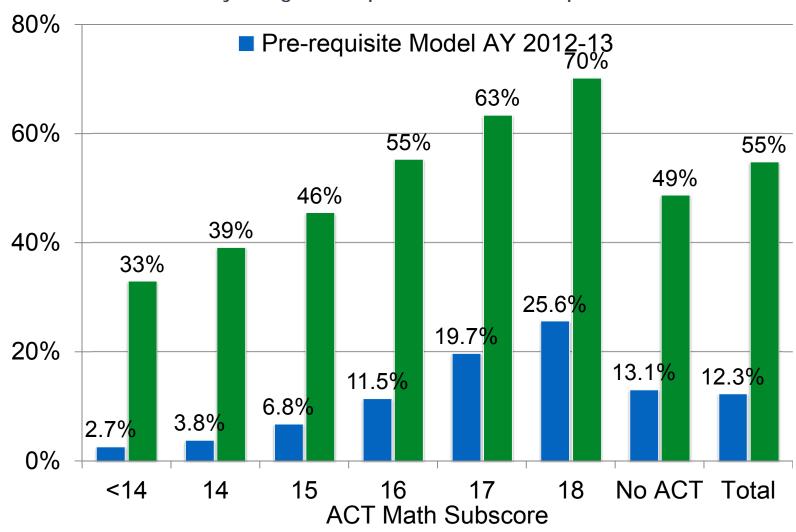






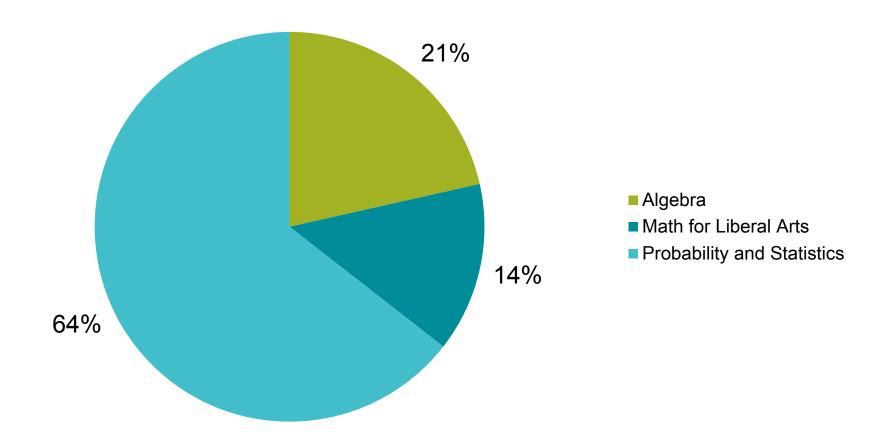
Completion of Gateway Math by ACT Sub-score

Community College Pre-requisite Model vs. Co-requisite Model



Accelerating College Entry

College Math Taken by Students in Tennessee Community Colleges
Co-Requisite Scale Implementation, Fall 2015

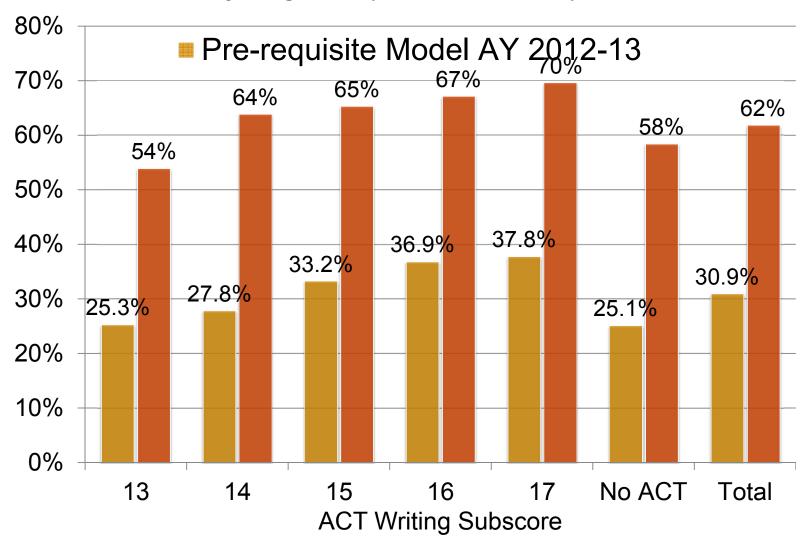


Source: Belfield, Jenkins, Lahr (2016).

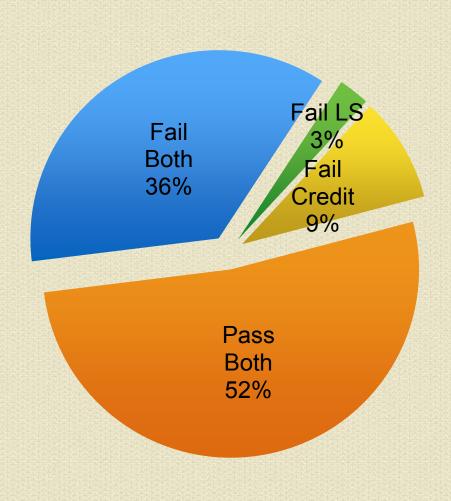


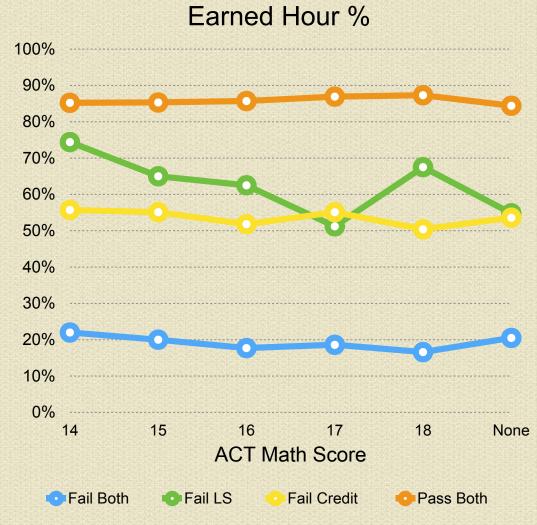
Completion of Gateway Writing by ACT Sub-score

Community College Pre-requisite Model vs. Co-requisite Model



Disaggregation by Student Group







Productive Academic Mindset

Perceived purpose of coursework

+15% GPA

Feel connected to their institution and that they belong...

+12pp URM Retention

Believe they are capable of learning the material...

+19pp Earned SCHr %

Confidence interacting with Faculty and Staff

+6pp Earned SCHr %

GRIT and Perseverance

+9pp Math CoReq Success

Early Evidence: Sinclair CC Career Communities







HOME / ACADEMICS / CAREER COMMUNITIES

Academic Calendar
Course Schedule Planner
All Programs A-Z
Academic Divisions
Online Programs
International Education
K-12 Student Programs
Lifelong Learning
Workforce Development
Honors Program

Career Communities



Why Career Communities?

Career Communities will give you opportunities to:

- 1 EXPLORE and CONNECT with your career and academic goals
- 2 MEET students with similar interests
- 3 ENGAGE with faculty members and employers in your career area
- CONSULT with an advisor who specializes in the programs in a particular career community
- 5 UNDERSTAND the resources at Sinclair

CAREER COMMUNITIES

- Business & IT
- Creative Arts
- Health Sciences
- . Liberal Arts & Social Sciences
- Public Safety & Justice
- Science, Technology, Engineering & Math

Course Catalog

College Events See All +







FEB 12-Week Session Begins 06

FEB Sinclair Talks - Career Exploration: 06 The Many Benefits of Learning a

FALL 2016: CAREER COMMUNITY EVENTS

Sinclair has 6 Career Communities:

- Business & IT
- Creative Arts
- Health Sciences
- Liberal Arts & Social Sciences (LASS)
- Public Safety & Justice
- Science, Technology, Engineering & Math (STEM)

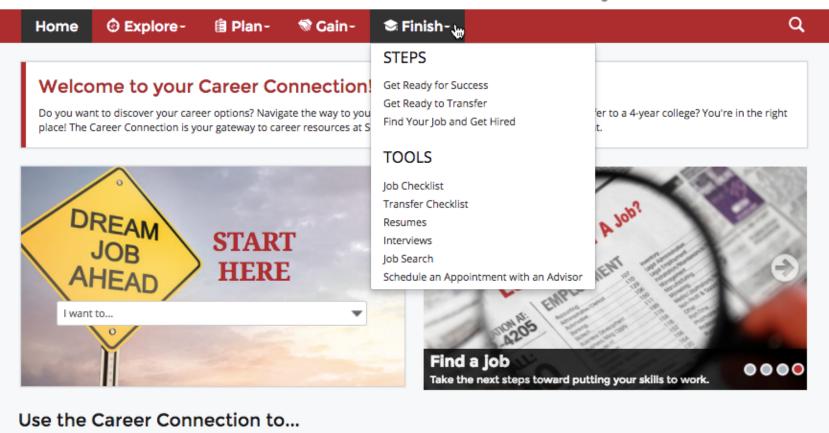
Browse Programs by Career Community

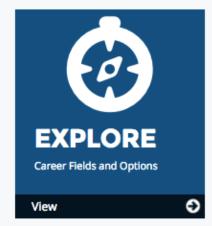
- ◆ BUSINESS & IT
- CREATIVE ARTS
- HEALTH SCIENCES
- LIBERAL ARTS & SOCIAL SCIENCES (LASS)
- ♣ PUBLIC SAFETY & JUSTICE
- SCIENCE, TECHNOLOGY, ENGINEERING & MATH (STEM)



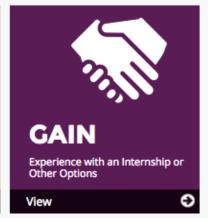
Career Connection

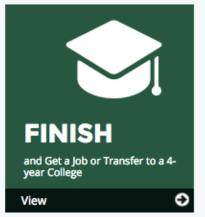
Your Gateway for Career Resources





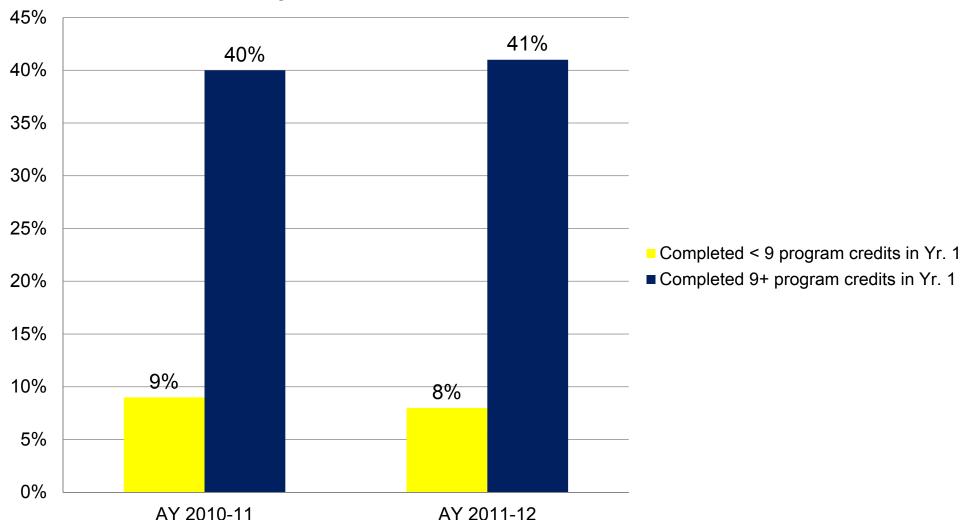






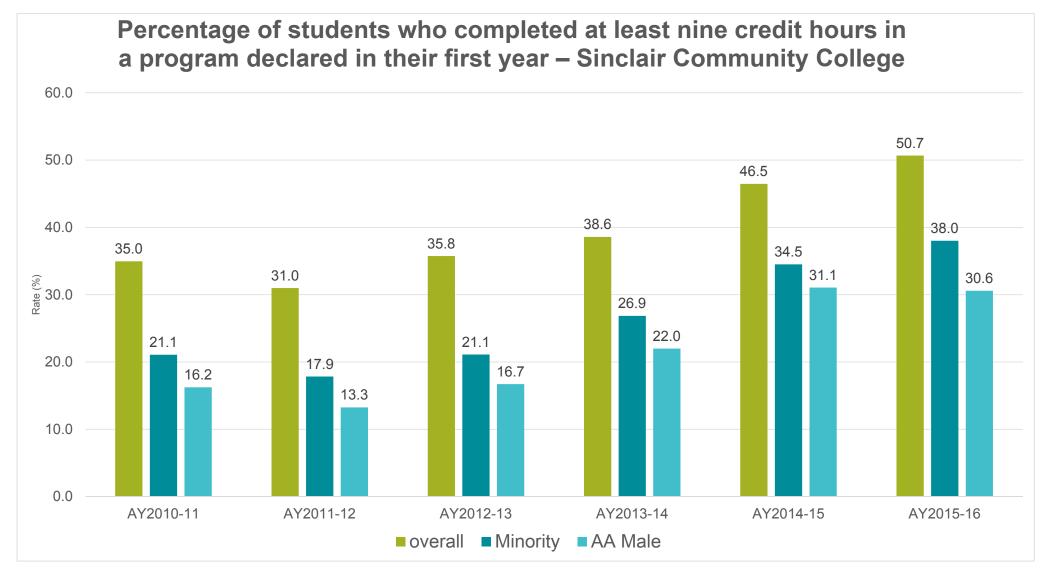
Promising Evidence from Ohio

Sinclair CC 6-year Completion Rate: Fall Term New Students



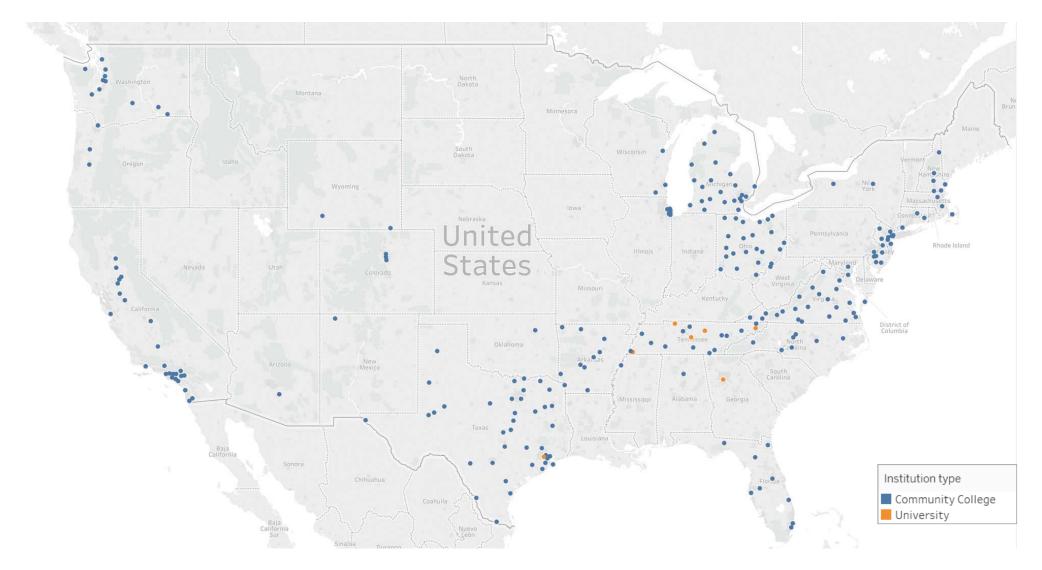
Source: Sinclair Community College.

Promising Evidence from Ohio



Source: Sinclair Community College.

A National Movement





Guided Pathways: Planning, Implementation, Evaluation

Creating guided pathways requires managing and sustaining large-scale transformational change. The work begins with thorough planning, continues through consistent implementation, and depends on ongoing evaluation. The goals are to improve rates of college completion, transfer, and attainment of jobs with value in the labor market — and to achieve equity in those outcomes.

PLANNING

IMPLEMENTATION

ESSENTIAL CONDITIONS

Make sure the following conditions are in place - prepared, mobilized, and adequately resourced - to support the college's large-scale transformational change:

- · Strong change leadership throughout the institution
- · Faculty and staff engagement
- Commitment to using data
- Capacity to use data

- Technology infrastructure
- Professional development
- Favorable policy (state, system, and institutional levels) and board support
- · Commitment to student success and equity

PREPARATION/AWARENESS

Understand where you are, prepare for change, and build awareness by:

- Engaging stakeholders and making the case for change
- Establishing a baseline for key performance
- Building partnerships with K-12, universities, and employers

Developing flowcharts of how students choose, enter, and complete programs Developing an implementation

plan with roles and deadlines

CLARIFY THE PATHS

Map all programs to transfer and career and include these features:

- Detailed information on target career and transfer outcomes
- Course sequences, critical courses, embedded credentials, and progress milestones
- Math and other core coursework aligned to each program of study

HELP STUDENTS GET ON A PATH

Require these supports to make sure students get the best start:

- Use of multiple measures to assess students' needs
- First-year experiences to help students explore the field and choose a major
- Full program plans based on required career/transfer exploration
- Contextualized, integrated academic support to help students pass program gateway courses
- K-12 partnerships focused on career/college program exploration

EARLY OUTCOMES

Measure key performance indicators, including:

- Number of college credits earned in first term
- Number of college credits earned in first year
- Completion of gateway math and English courses in the student's first year
- . Number of college credits earned in the program of study in first year
 - Persistence from term 1 to term 2
 - Rates of college-level course completion in students' first academic year
 - · Equity in outcomes

HELP STUDENTS STAY ON THEIR PATH

Keep students on track with these supports:

- Ongoing, intrusive advising
- . Systems for students to easily track their progress
- Systems/procedures to identify students at risk and provide needed supports
- A structure to redirect students who are not progressing in a program to a more viable path

ENSURE STUDENTS ARE LEARNING

Use these practices to assess and enrich student learning:

- Program-specific learning outcomes
 - Project-based, collaborative learning
 - Applied learning experiences
 - Inescapable student engagement
 - Faculty-led improvement of teaching practices
 - Systems/procedures for the college and students to track mastery of learning outcomes that lead to credentials, transfer, and/or employment

SUSTAINABILITY

Commit to pathways for the long term and make sure they are implemented for all students by:

- · Determining barriers to sustainability (state, system, and institutional levels)
- Redefining the roles of faculty, staff, and administrators as needed
- Identifying needs for professional development and technical assistance
- Revamping technology to support the redesigned student experience
- Reallocating resources as needed
- Continuing to engage key stakeholders, especially students
- Integrating pathways into hiring and evaluation practices

Revisit conditions, sustainability, and implementation. Continuously improve pathways by building on elements that work and adjusting or discarding elements that are not serving all students well.

FVALUATION

Contributors to this model for Guided Pathways are: American Association of Community Colleges (AACC), Achieving the Dream (ATD), The Aspen Institute, Center for Community College Student Engagement (CCCSE), Community College Research Center (CCRC), Complete College America, The Charles A. Dana Center, Jobs for the Future (JFF), National Center for Inquiry and Improvement (NCII), and Public Agenda.

AACC Pathways Project Colleges



Dare to Dream. Prepare to Lead.™







www.broward.edu

Community College of Philadelphia



















Monroe

Community College











COLLEGE

One of the Seattle Colleges

SOUTH SEATTLE



Transforming lives. PRINCE GEORGE'S

















Pathway Discussion Starters

- How well aligned are our programs with career and transfer opportunities in our region?
- How do we help students explore options and develop career, academic & financial plans?
- How well do we monitor student progress to ensure they are "on-plan"?
- How do we ensure that students are building needed skills across programs?

For more information

Please visit us on the web at

http://ccrc.tc.columbia.edu

where you can download presentations, reports, and briefs, and sign-up for news announcements. We're also on Facebook and Twitter.

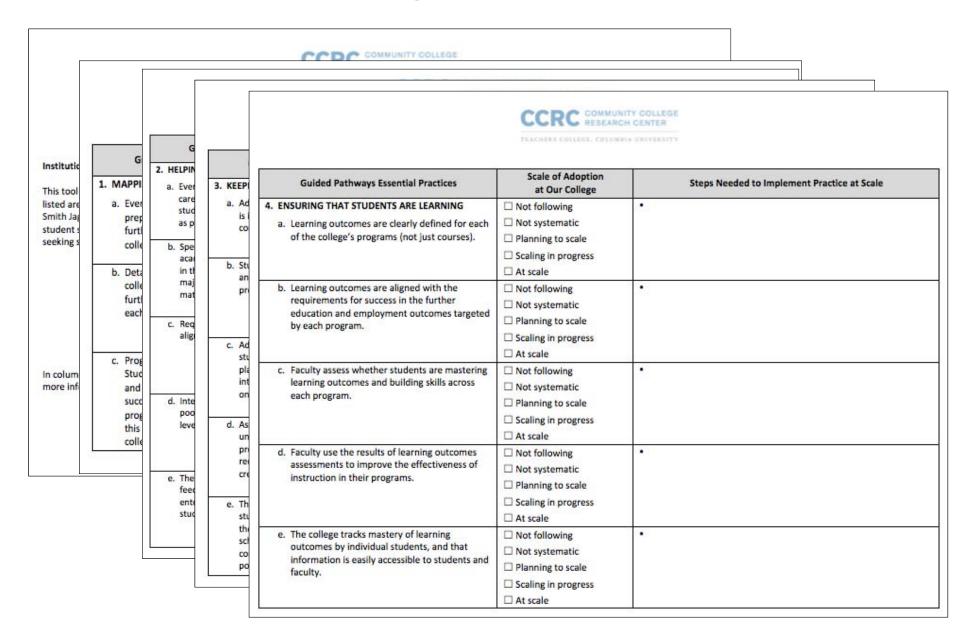
Community College Research Center
Teachers College, Columbia University
525 West 120th Street, Box 174, New York, NY 10027
E-mail: ccrc@columbia.edu Telephone: 212.678.3091



Exercise: Students by Program

- Does every one of these "programs" have clear job and transfer outcomes?
- How accurately does this reflect students' goals?
- Do we know how far along each student is toward program completion? Do students know?
- How well do we track when students change?
- Who is responsible for students in each "program"?
- Are there students whose progress is not monitored?

Guided Pathways Scale of Adoption





A K-16 Systemic Approach

- 12,000+ students...
- 55 high schools in 8 school systems...
- 6 NOVA campuses...
- George Mason University...
- All working toward 1 common vision.



Program Philosophy

- Collective Impact Model
- Shared Funding & Governance
- Seamless K-16 Pipeline
- Career Pathways Framework
- Common Outcomes & Data-Sharing



Participant Demographics

- From Minority Backgrounds: 79%
- From Immigrant Families: 77%
- First Generation in College: 71%
- With a Disability: 26%
- FAFSA/Pell-Eligible: 86%



Access: High School-Based Services

- Comprehensive Intake
- Individualized College Transition Plan
- On-Site Counseling, Workshops & Events
- Financial Aid & Domicile Support
- Placement Test Preparation & Onsite Testing
- Early Advising & Priority Registration
- Summer Bridge & Bootcamp Programs
- Optional Parent Programming



Success: NOVA-Based Services

- Intrusive Advising Model
- Retention Case Managers
- Transfer-Focused Student Community
- Service-Learning & Student Leadership
- Early Alert & Intervention
- Early Access to George Mason University



Completion: Mason-Based Services

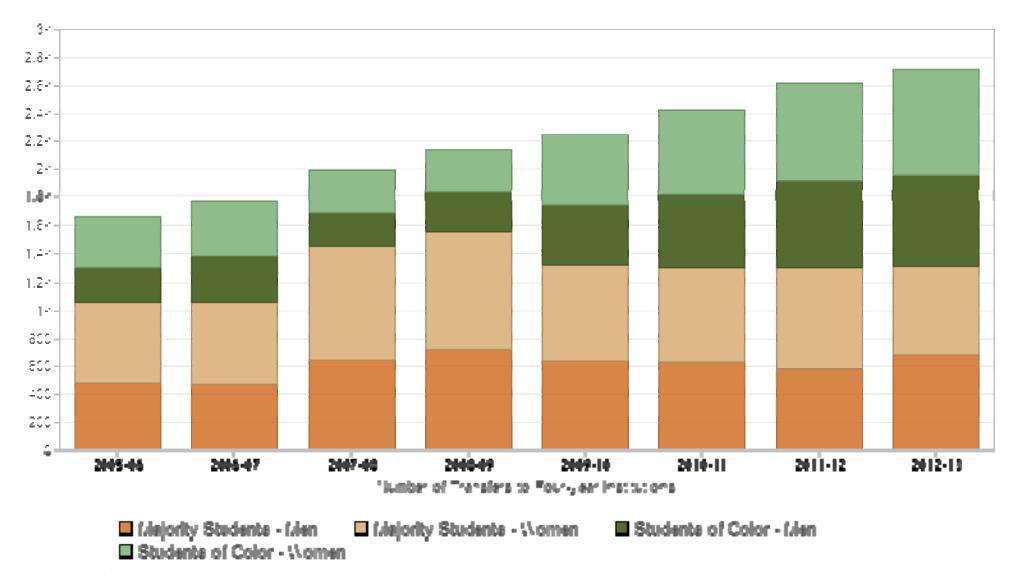
- Guest Matriculation
- Guaranteed Admissions Addendum
- On-Site Retention Advisor
- Ongoing Academic Monitoring
- Mastery/Fading Support Model



Program Outcomes: A Snapshot

- 98% On-time high school graduation.
- 88% Transition to post-secondary ed.
- 90% First-to-second term persistence.
- 83% First-to-second year persistence.
- Participants are 7% of NOVA population & 14% of credential completers.
- 60% transfer to George Mason University

NOVA Students Transferring to George Mason University: 2005–2012



Source: SCHEV 2014



2005

VS

2016

Total UG enrollment:

Total UG enrollment: 23,812

17,529

Fall: Enrolled 951 NVCC

transfers

Fall: Enrolled 1,928 NVCC transfers and 200 were PW

students

1 in every 10 transfer students at Mason comes from the PW program

We remain the largest university in VA serving the largest transfer population in the state.



For more information

Please visit us on the web at

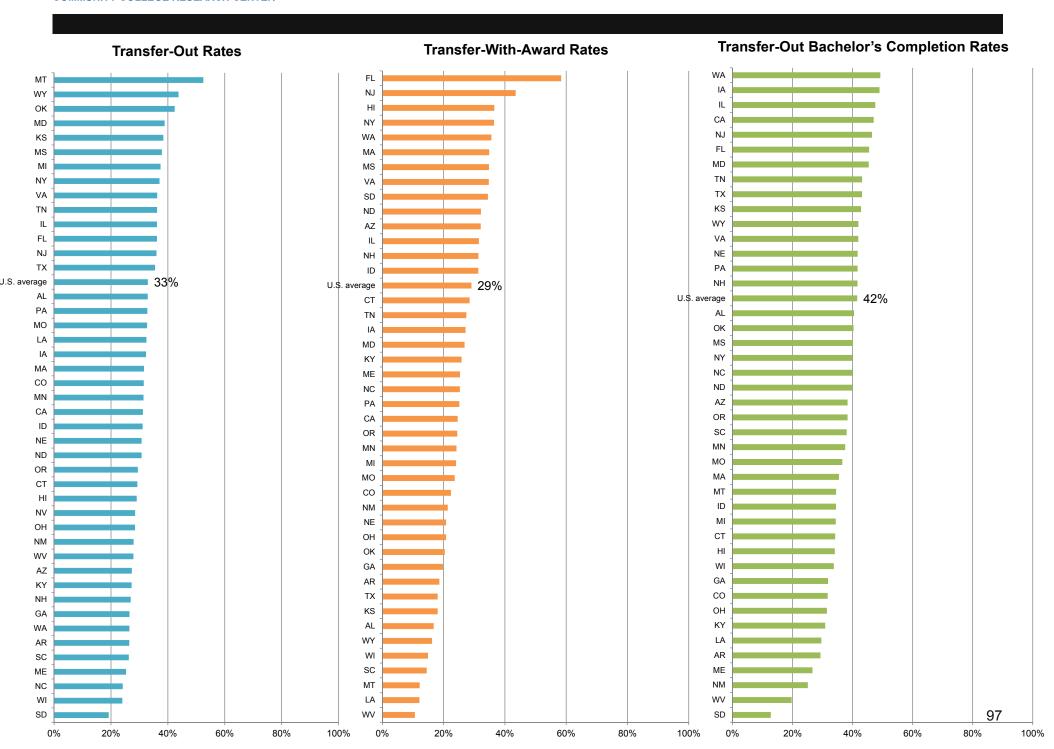
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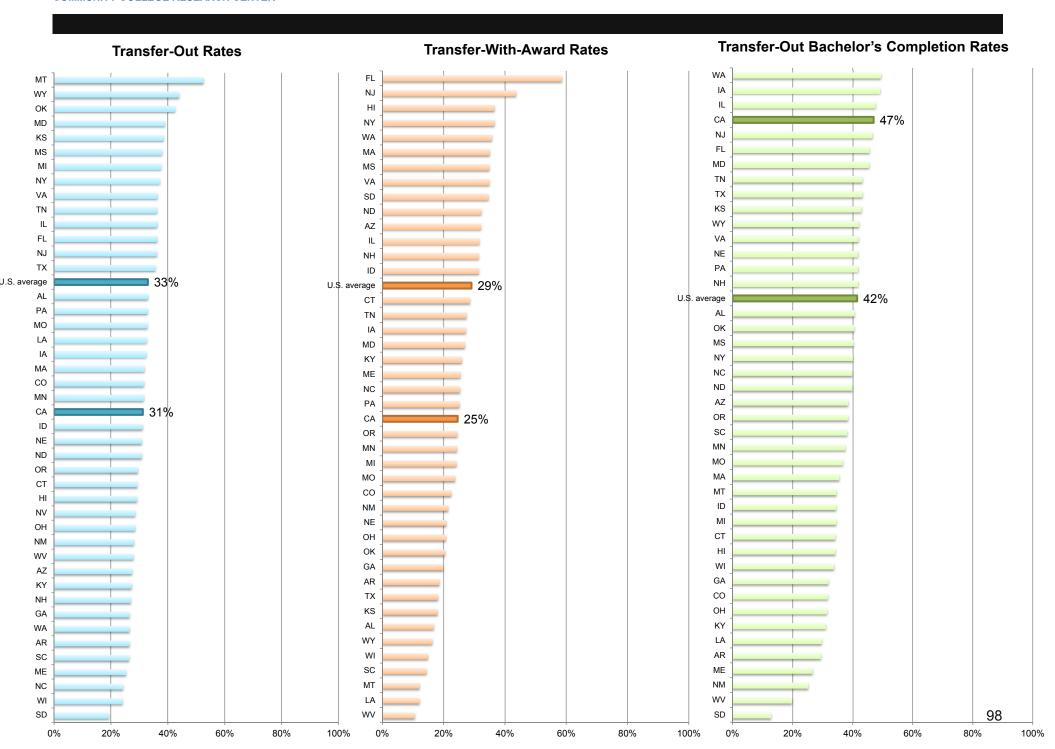
where you can download presentations, reports, and briefs, and sign-up for news announcements. We're also on Facebook and Twitter.

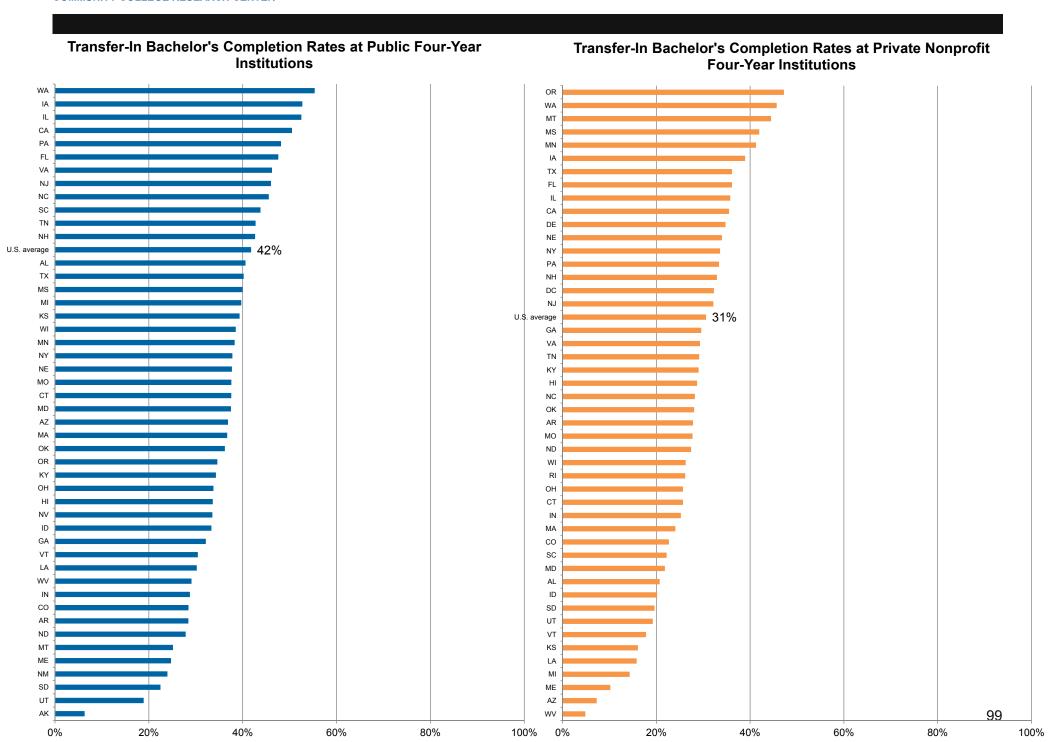
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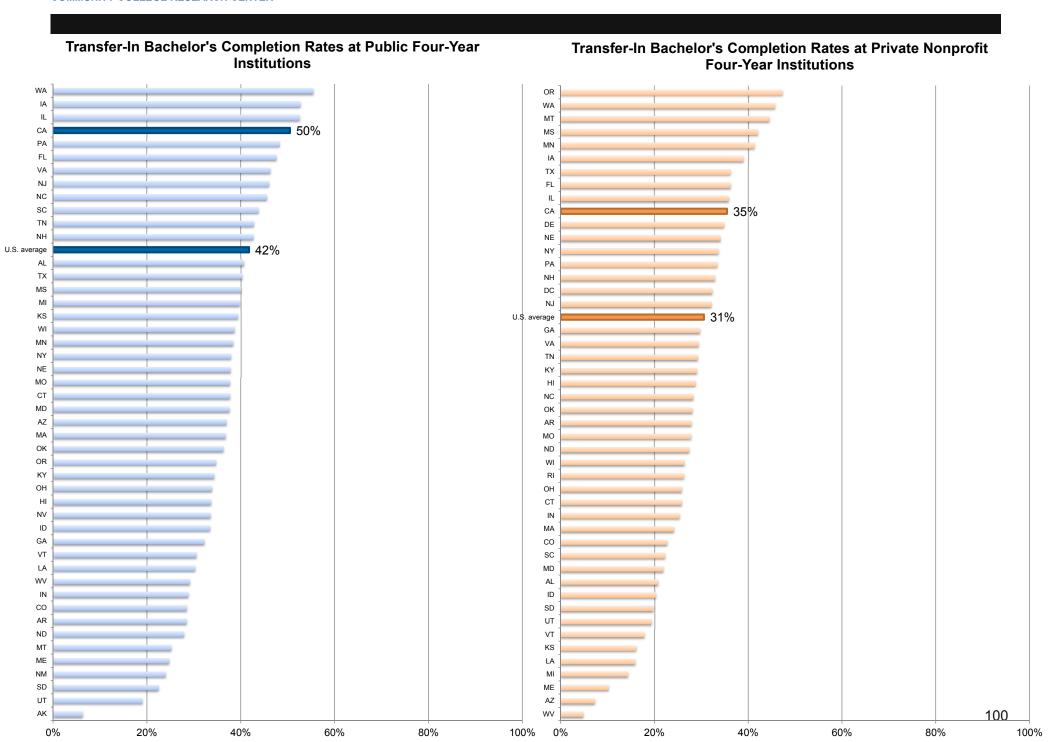


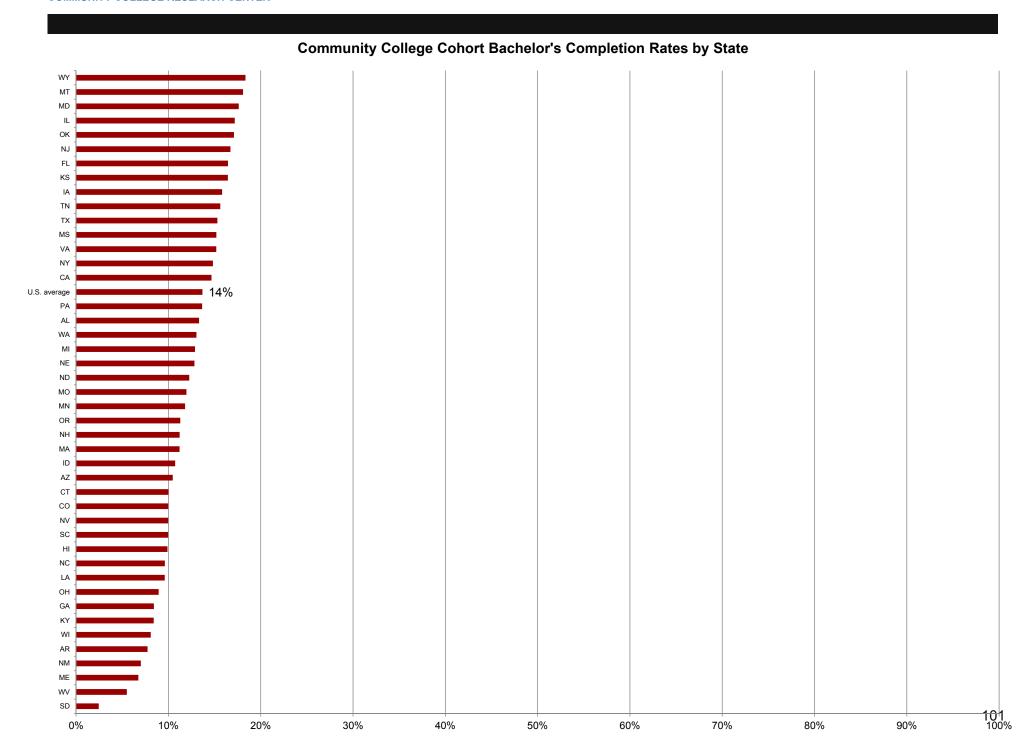
California Community College Transfer Student Outcomes

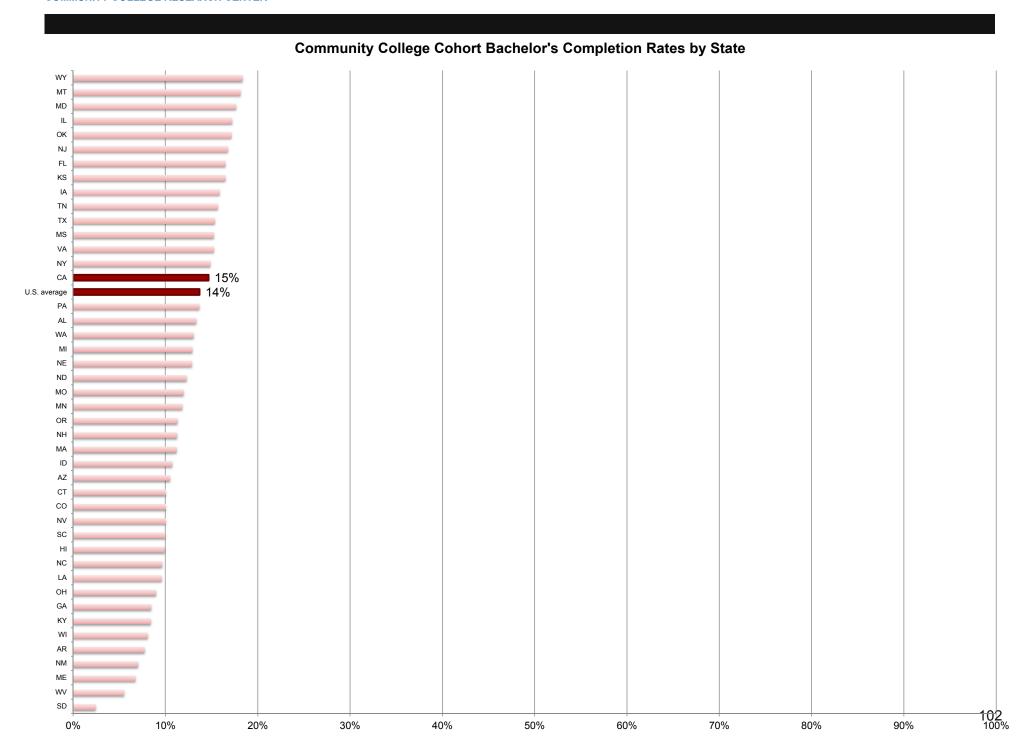




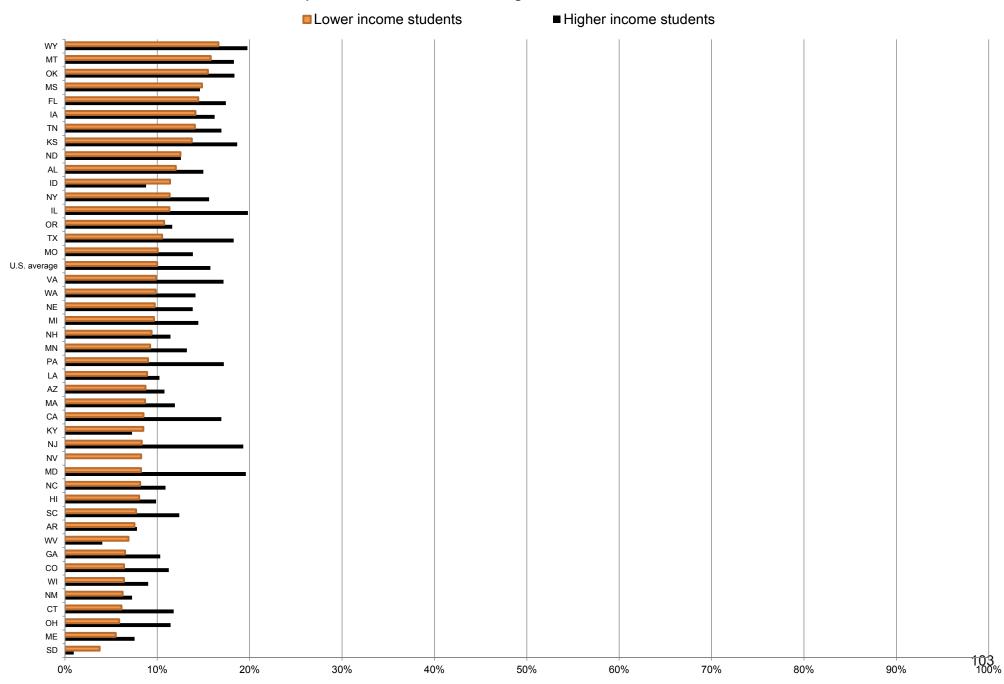




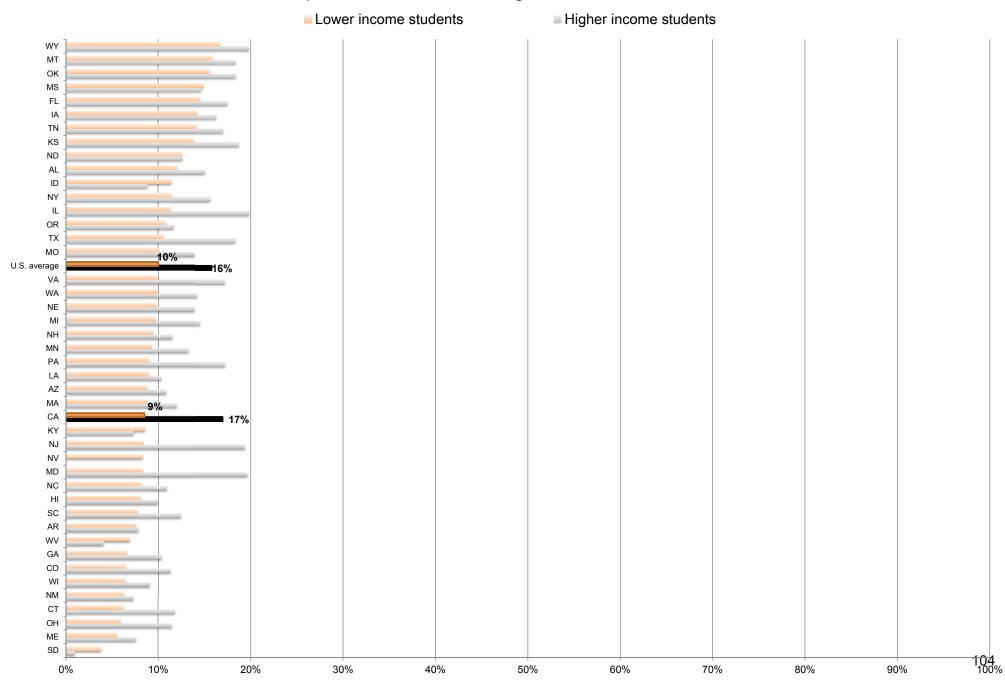




CC Cohort Bachelor's Completion Rates for Lower and Higher Income Students

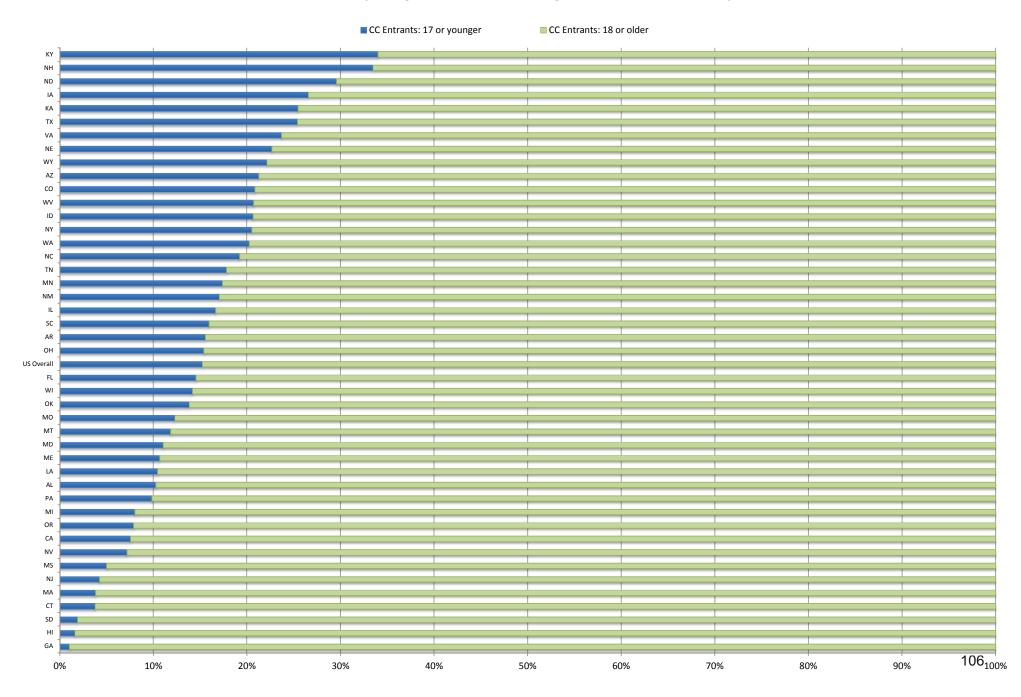


CC Cohort Bachelor's Completion Rates for Lower and Higher Income Students

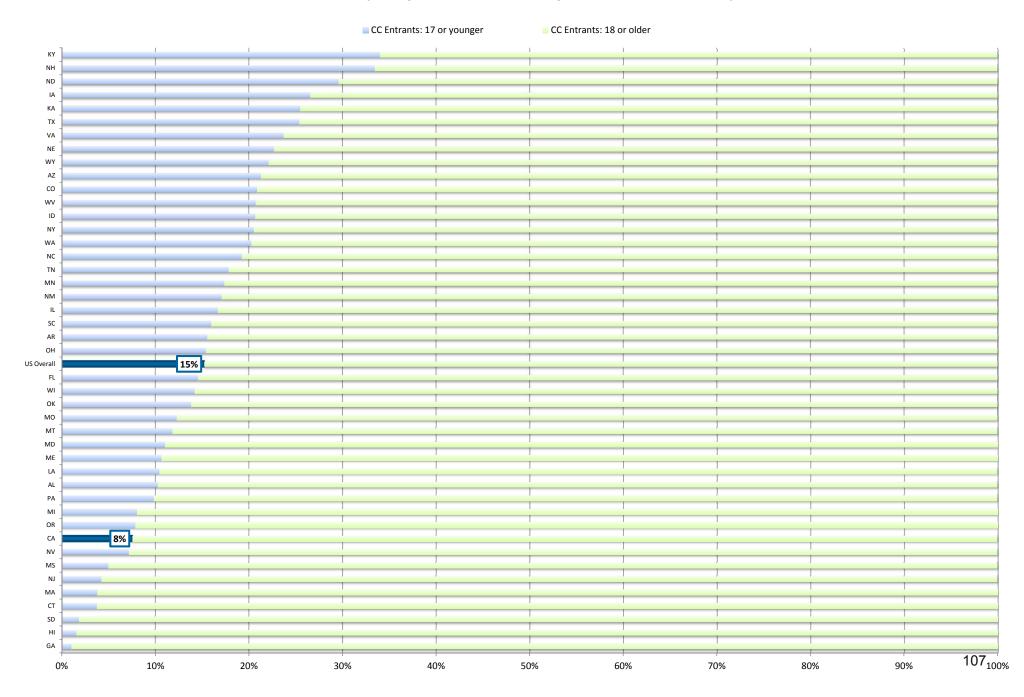


California Community College Dual Enrollment Student Outcomes

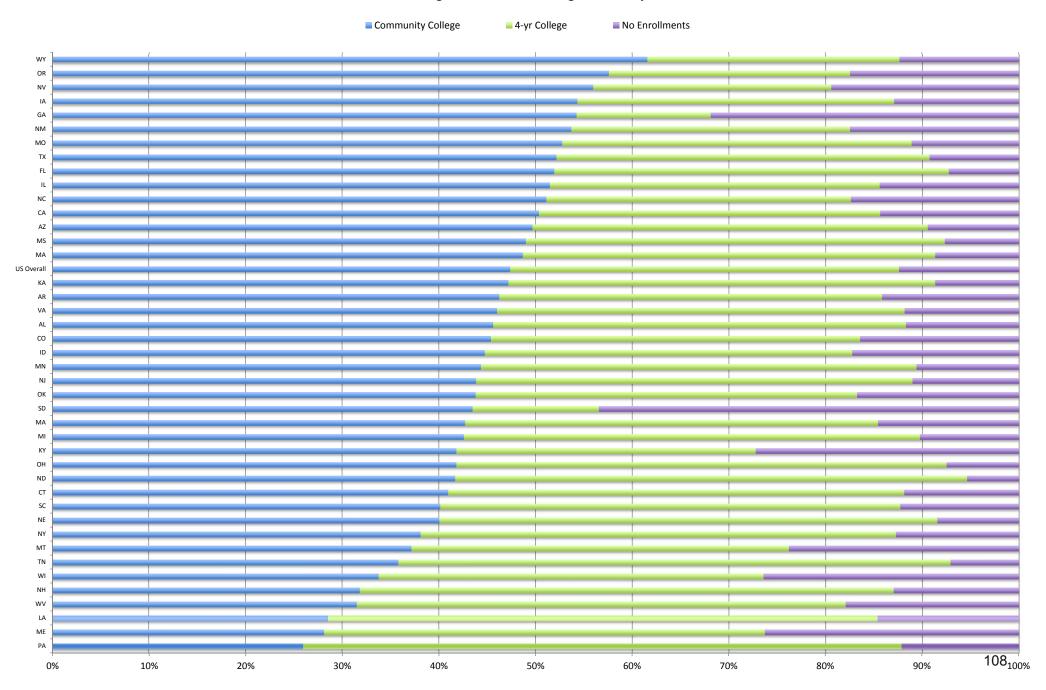
Percent of Community College Entrants who are in High School Dual Enrollment, by State



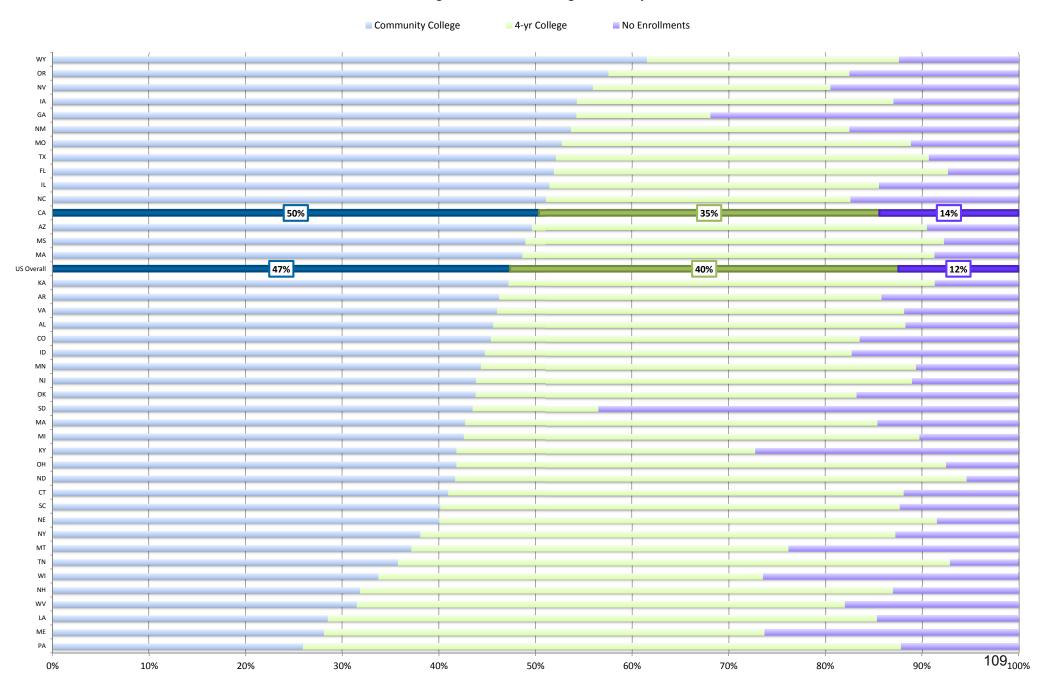
Percent of Community College Entrants who are in High School Dual Enrollment, by State



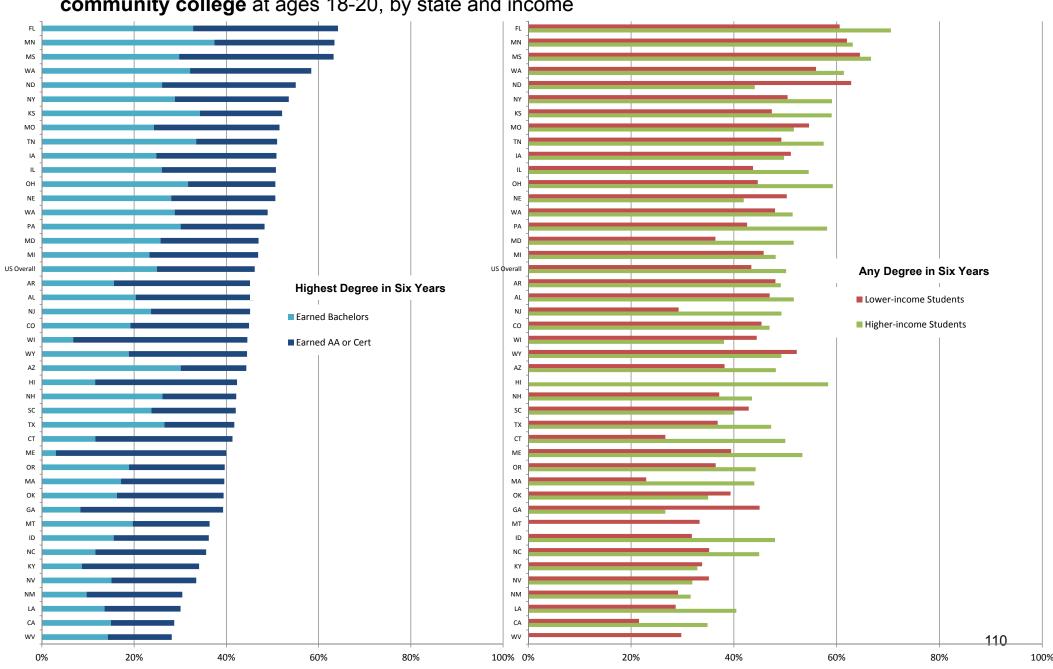
Former Dual Enrollment Students' First College Matriculations at Ages 18-20, by State



Former Dual Enrollment Students' First College Matriculations at Ages 18-20, by State



Degree Completion Rates among Former Dual Enrolled 17 year-olds who first matriculated at a **community college** at ages 18-20, by state and income



Degree Completion Rates among Former Dual Enrolled 17 year-olds who first matriculated at a **community college** at ages 18-20, by state and income

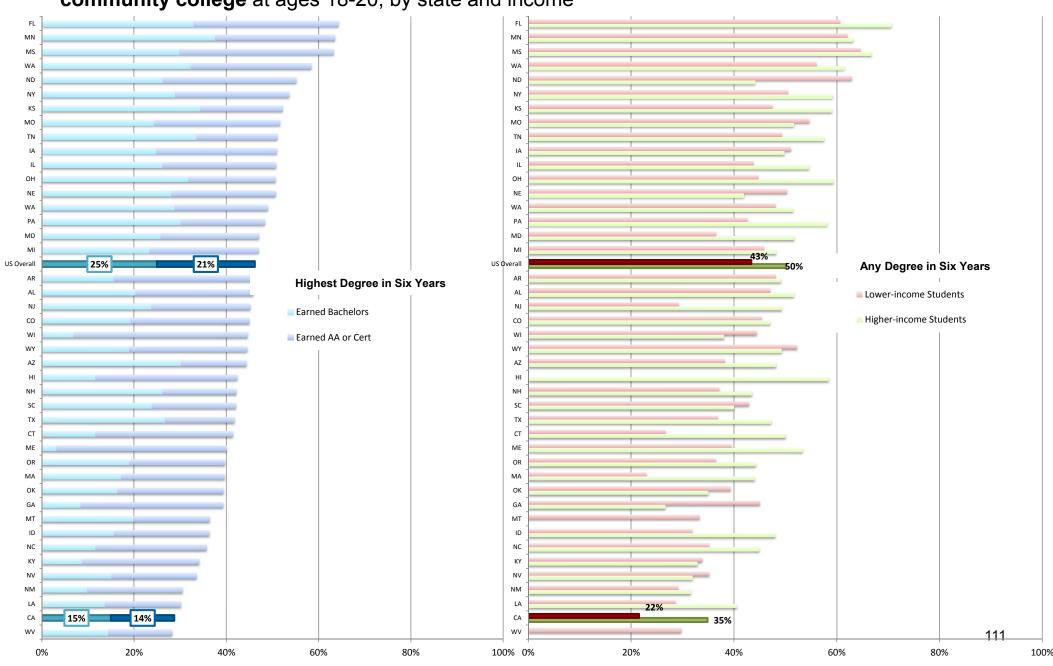


Figure 7. Degree Completion Rates among Former Dual Enrolled 17 year-olds who first matriculated at a **four-year college** at ages 18-20, by state and income

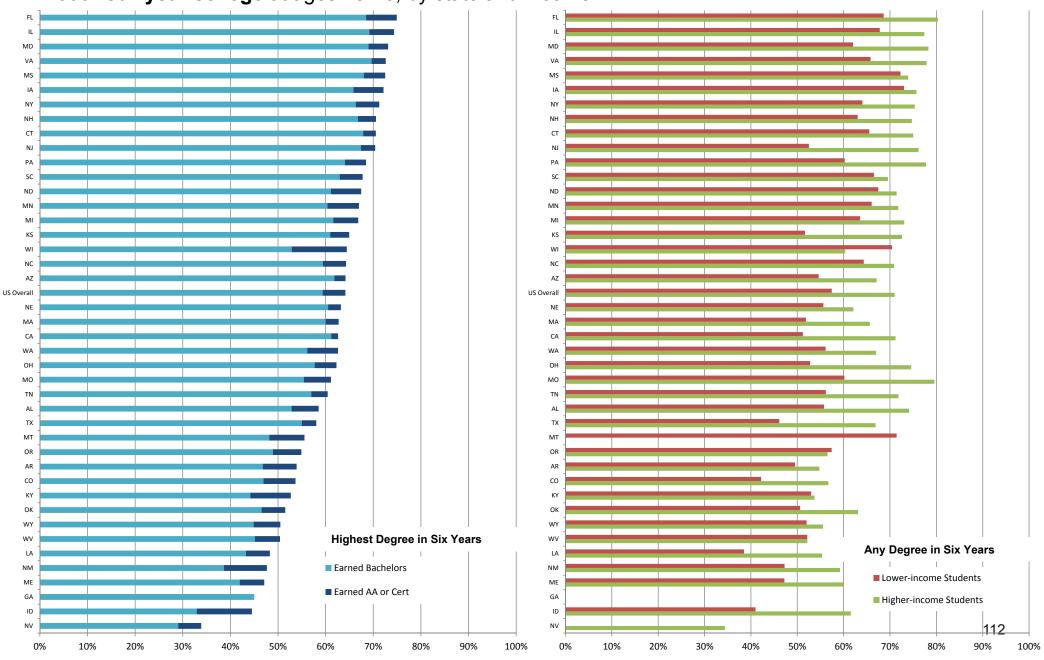
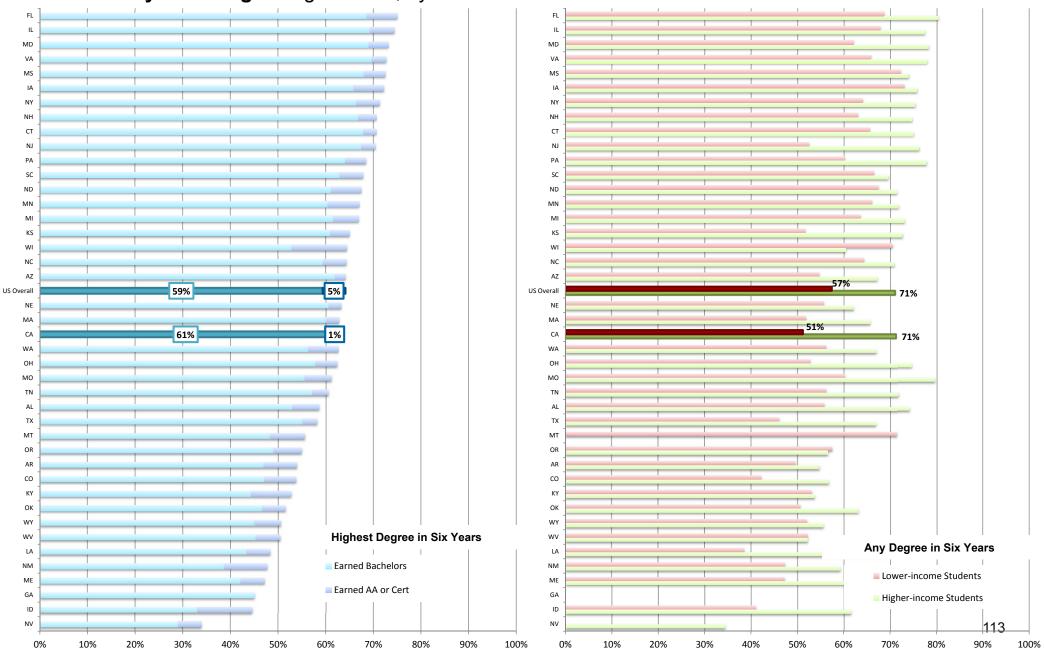


Figure 7. Degree Completion Rates among Former Dual Enrolled 17 year-olds who first matriculated at a **four-year college** at ages 18-20, by state and income



Career/Major Interest Areas

Begin with your CAREER in mind...

























A-Z List of Programs

[Click on Health Care]

Save 80% of the cost



College/University	University Costs 4 Years With Room & Board	Bachelor's Degree Completion Cost through MyUniversity	Savings!
Ashland University B.S. in Education	\$157,416	\$32,798	79%
Bowling Green State University B.S. in Biology	\$75,400	\$11,745	84%
Cleveland State University B.A. in Psychology	\$85,227	\$12,525	85%
Hiram College B.A. in Accounting & Fin. Mgmt	\$160,600	\$24,554	85%
Kent State University Bachelor of Bus. Admin.	\$77,408	\$12,893	83%
University of Akron B.S. in Sport Studies	\$80,578	\$12,811	84%
University of Toledo B.S. in Computer Science & Eng.	\$83,177	\$15,726	81%

^{**} LCCC's in county tuition is \$3,077 per year for a full-time student

Percent savings based on Bachelor's Degree with LCCC's MyUniversity Guaranted versus all 4 years at the university rates and incurring room & board.



of Lorain County Community College